# CITY OF DELTA

# 2014

# **BUDGET DOCUMENT**

# **ACKNOWLEDGMENTS:**

The preparation of the 2014 City of Delta Budget was made possible by the combined efforts of City Council, City Manager, and Department Heads. All employees contributing to the document have our sincere appreciation.

ED SISSON, Mayor

MARY COOPER, Mayor Pro Tem

BILL RALEY, Council Member

RAY PENICK, Council Member

ROBERT JURCA, Council Member

# City of Delta, Colorado 2014 Budget

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November 15<sup>th</sup>, 2013

Dear City Council and Citizens of Delta:

The Administration of the City of Delta respectfully submits the proposed budget for the fiscal year 2014. Through many hours of meetings and work sessions, the City Council directed staff to compile this budget to reflect the Council's ongoing strategic initiatives.

As a flexible working document, the 2014 budget reflects a conservative budget approach. The budget reflects local economic conditions by projecting limited growth in revenues for 2014. This budget represents the City's ongoing commitment to provide high quality excellence with services and infrastructure to you, the citizen taxpayer, in the most cost efficient manner.

The table below summaries all the revenues and expenditures by fund classification compared to the previous year amount.

Revenues	<b>Estimated</b>	Budget	%
By Fund	2013	2014	Change
General	4,627,194	4,695,265	1.47%
Conservation Trust	91,250	90,250	-1.10%
Recreation Center	2,356,594	2,375,901	.82%
C.W.C.I.	2,427,958	3,098,651	27.62%
M.L.&P.	5,729,572	5,983,680	4.44%
Sewer	1,266,000	1,343,800	6.15%

Revenues Continued By Fund	Estimated 2013	Budget 2014	% Change
Water	1,964,300	2,087,050	6.25%
Refuse	616,950	682,600	10.64%
Golf	887,243	922,100	3.93%
Perpetual Care	2,500	3,500	40.00%
Internal Service	1,083,480	1,090,239	.62%
Employee's Dental	61,853	59,953	-3.07%
Capital Project	4,848,410	2,293,995	-52.69%
Debt Service	1,755,805	1,775,605	-0.01%
Total Revenues =	27,739,109	26,502,589	-4.46%

Expenditures	Estimated	Budget	%
By Fund	2013	2014	Change
General	4,618,382	4,829,824	4.58%
Conservation Trust	70,652	142,000	100.99%
Recreation Center	4,579,097	2,103,612	-54.06%
C.W.C.I.	4,260,398	5,060,881	18.79%
M.L.&P.	7,374,219	5,969,519	-19.05%
Sewer	1,301,369	1,929,851	48.29%
Water	1,778,183	2,286,584	28.59%
Refuse	608,425	722,358	18.73%

Expenditures	Estimated	Budget	%
By Fund	2013	2014	Change
Golf	888,072	922,576	3.89%
Perpetual Care	-	1,000	
Internal Service	1,251,462	1,040,834	-16.83%
Employee's Dental	61,800	59,800	-3.24%
Capital Project	13,130,291	10,573,276	-19.47%
Debt Service	1,779,105	1,779,105	-0.00%
Total Expenditures =	41,701,455	37,421,220	-10.26%

Significant items to note in the budget for 2014 include:

- Completion of the Alternate Truck Route project.
- Investment in street maintenance and stormwater infrastructure with the anticipated support of state and federal grant dollars.
- Considerable planning efforts will be undertaken to address long term street maintenance and facility needs.
- The organizational structure of the City will be examined in an attempt to find better ways coordinate and deliver services at a lower cost.
- City staff will continue to find ways to reduce overall costs of services in order to reduce reliance on Utility Funds. The 2014 budget reflects a reduction of \$809,815 in discretionary transfers from Utility Funds to the City's General Fund and Golf Course Fund since 2011.

Staff will continue to monitor revenues and expenditures closely throughout the year and will keep Council informed of any significant changes along the way.

The Administration respectfully submits this 2014 budget for review, consideration and implementation.

Sincerely,

Justin Clifton, City Manager

#### FIVE YEAR CAPITAL PLAN SUMMARY

FUND/PROJECT	2014	2015	2016	2017	2018	FUND/DIV
GENERAL FUND						
POLICE DEPT HAV SYSTEM	30,000					02-20
TOTAL	30,000	0	0	0	0	
PARKS						
PARKS TREE PROGRAM						
IMPROVEMENTS	9,000	9,000	2,500	2,500	2,500	15-24
CLELAND PARK:						
TENNIS COURTS/ PLAYGROUND	10,000	15,000	15,000	15,000	15,000	15-27
CONFLUENCE PARK:						
IRRIGATION	2,500	2,500				15-29
PARKS DEVELOPMENT - GENERAL:						
UPGRADES	19,000	5,000	5,000	7,500	5,000	15-60
VISTOR CENTER						
DEVELOPMENT	69,000	2,500				15-62
RIVER PROPERTY						
DEVELOPMENT	12,000	16,500	15,000	5,000	5,000	15-65
MAIN STREET LANDSCAPING	,	,	•	•	•	
DEVELOPMENT	10,000	14,000	1,500	1,500	1,500	15-66
GARNET MESA DITCH	,	,	•	•	•	
DEVELOPMENT	4,000	10,000	1,000	3,000	3,000	15-67
TOTAL	112,500	41,500	35,000	27,500	25,000	='
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#### FIVE YEAR CAPITAL PLAN SUMMARY

FUND/PROJECT	2014	2015	2016	2017	2018	FUND/DIV
DECREATION CENTER						
RECREATION CENTER	45.000					40.50
SAND FILTER POOL TOT POOL	15,000 6,000					18-50
AQUATICS OBSTACLE COURSE SAND FILTER POOL MAIN POOL	6,000	45 000				18-50 18-50
UV POOLS		45,000	80,000			18-50 18-50
HANDICAP RAMP			7,000		6 000	18-50
TREADMILLS & EQUIPMENT	30,000	20,000	,		6,000	18-50
SCISSOR LIFT	30,000	30,000	30,000			
GYM BLEACHERS			15,000			18-64 18-64
FLOOR SCRUBBER			25,000			
			8,000			18-64
FURNACE - CHILD CARE			2,500			18-64
FLOOR - CHILD CARE			15,000			18-64
BOILERS CVAN FLOOR			10,600			18-64
GYM FLOOR			100,000			18-64
PORTABLE STAGE			6,000			18-64
COMMERICAL COOLER	.014		2,500			18-64
KITCHEN REMODEL/ CONFERENCE RC	OIVI		1,506,000			18-64
FURNACE - KITCHEN			2,500	0.000	40.000	18-64
PULSAR UNITS				6,300	12,600	
DRINKING FOUNDATIONS						18-64
SCOREBOARDS - 3		75.000	4.040.400	0.000		_18-64
TOTAL	51,000	75,000	1,810,100	6,300	26,600	=
CITY WIDE IMPROVEMENTS						
SIDEWALK PROGRAM	40,000	20,000	20,000	20,000	20,000	19-25
ADA COMPLIANCE	3,500	3,500	3,500	3,500	3,500	19-36
VISTOR CENTER	458,625	•				19-37
STREET REPAIRS & REPLACEMENT	400,000	400,000	400,000	400,000	400,000	19-48
STORM WATER SYSTEM	1,000,000	•	·			19-68
TOTAL	1,902,125	423,500	423,500	423,500	423,500	-
						_
EL FOTDIONI						
ELECTRICAL SUB-STATION REBUILD	60.000	5,000	5,000	5,000	F 000	41-35
SYSTEM REBUILDS	,	,	•	•	-,	
	200,000	130,000	130,000	130,000	130,000	
STREET LIGHTING PLANT DECOMISSIONING	5,000	5,000	5,000	5,000	5,000	41-41
	30,000					41-53
PLANT YARD IMPROVEMENTS	60,000					41-55
FIBER OPTICS	100,000	140.000	140.000	140,000	140.000	41-57
TOTAL	455,000	140,000	140,000	140,000	140,000	=

#### FIVE YEAR CAPITAL PLAN SUMMARY

FUND/PROJECT	2014	2015	2016	2017	2018	FUND/DIV
SEWER						
RV DUMP STATION	20,000					42-33
REHAP/MAINTENANCE	140,000	160,000	160,000	160,000	160,000	42-33
PLANT EXPANSION	500,000					42-38
FOREST SERVICE EXTENSION			250,000			42-33
TOTAL	660,000	160,000	410,000	160,000	160,000	
						<del>_</del>
WATER						
REHAP/MAINTENANCE	250,000	250,000	250,000	250,000	250,000	45-50
TOTAL	250,000	250,000	250,000	250,000	250,000	_
	-					=
INTERNAL SERVICE						
EQUIPMENT	74,000	74,000				71-70
VEHICLES	226,000	226,000				71-70
TOTAL	300,000	300,000	0	0	0	
						_
CAPITAL PROJECT						
TRUCK ROUTE	10,573,276					80-19
TOTAL	10,573,276	0	0	0	0	
		-		-	,	=

#### Resolution #6, 2013

A RESOLUTION ADOPTING A BUDGET FOR THE CITY OF DELTA, COLORADO, FOR THE CALENDAR YEAR BEGIN-NING THE FIRST DAY OF JANUARY, 2014, AND ENDING ON THE THIRTY-FIRST DAY OF DECEMBER, 2014

WHEREAS, the City Manager of the City of Delta, pursuant to Section 58 of the City Charter, has prepared and submitted to the City Council of the City of Delta a proposed budget for consideration by the City Council; and

WHEREAS, upon due and proper notice, published in accordance with the requirements of the Charter, the proposed budget has been open to public inspection at the Municipal Building and a public hearing was held November 19, 2013, giving interested taxpayers the opportunity to file or register any objections to the proposed budget; and

WHEREAS, the proposed budget is ready to be acted upon by the City Council.

NOW, THEREFORE, BE IT RESOLVED by the City Council of the City of Delta, Colorado, that the budget as submitted by the City Manager be, and the same hereby is, approved and adopted as the budget for the City of Delta for the year 2014.

Dated this	_ day of	, 2013.	
		Mayor	
ATTEST:			
City Clerk		_	

#### Resolution #5, 2013

A RESOLUTION LEVYING GENERAL PROPERTY TAXES FOR THE YEAR OF 2013 TO HELP DEFRAY THE COSTS OF GOVERNMENT OF THE CITY OF DELTA, COLORADO, FOR THE 2014 BUDGET YEAR

WHEREAS, the City Council of the City of Delta, Colorado, has determined that the amount of money necessary to balance the 2014 budget for general operating expenses is \$0.00; and

WHEREAS, the 2013 valuation of assessment for the City of Delta, Colorado, as certified by the County Assessor, is \$71,420,125.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF DELTA, COLORADO:

<u>Section 1.</u> That for the purpose of meeting all general operating expenses of the City of Delta during the 2014 budget year, there is hereby levied a tax of 0 mills upon each dollar of the total valuation for assessment of all taxable property within the City for the year 2013.

<u>Section 2.</u> That the City Manager is hereby authorized and directed to immediately certify to the County Commissioners of Delta County, Colorado, the mill levies for the City of Delta as hereinabove determined and set.

Adopted	this	day of		2013.
			Mayor	
ATTEST:				
City Cle	erk			

Council Bill #\_\_\_\_, 2013

Ordinance #\_\_\_\_, 2013

AN ORDINANCE APPROPRIATING SUMS OF MONEY TO THE VARIOUS FUNDS AND SPENDING AGENCIES IN THE AMOUNTS AND FOR THE PURPOSES SET FORTH BELOW FOR THE CITY OF DELTA, COLORADO, FOR THE 2014 BUDGET YEAR

WHEREAS, the City Council has adopted the annual budget on November 19, 2013; and

WHEREAS, the City Council has made provision therein for revenues in an amount equal to or greater than the total proposed expenditures as set forth in said budget; and

WHEREAS, it is not only required by law, but also necessary to appropriate the revenues provided in the budget to and for the purposes described below, so as not to impair the operations of the City.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF DELTA, COLORADO:

**Section 1.** That the following sums are hereby appropriated from the revenue of each fund, to each fund, as follows:

General Fund	\$	4,829,824
Conservation Trust Fund		142,000
Recreation Center Fund		2,103,612
City-Wide Capital Improvements Fund		5,060,881
Municipal Light and Power Fund		5,969,519
Sewer Fund		1,929,851
Water Fund		2,286,584
Refuse Fund		722,358
Golf Course Fund		922,576
Internal Service Fund		1,040,834
Employees' Dental Insurance Fund		59,800
Capital Project Fund	-	10,573,276
Debt Service Fund		1,779,105
Perpetual Care Fund		1,000

day	ADOPTED on first reading and ordered published this of, 2013.
ATTE	<del>_</del>
City	Clerk
	ADOPTED on second and final reading and ordered published
this	day of, 2013.
ATTE	Mayor:
City	Clerk

# General Fund

	Estimated 2013	Budget 2014	Estimated 2015
Fund Balance	1,669,373	1,615,185	1,480,627
	• • • • • • • • • • • • • • • • • • • •	, , , , , , ,	,,
Revenues:			
Taxes	2,251,578	2,320,374	2,336,366
Licenses & Permits	83,806	71,900	56,900
Intergovernmental	750,449	722,847	702,000
Charges for Services	28,761	58,650	52,850
Fine & Forteitures	80,000	100,000	100,000
Miscellaneous	57,600	50,650	50,350
Accounting & Administrative	425,000	720,844	720,844
Other Financing Sources	950,000	650,000	650,000
Total Revenue =	4,627,194	4,695,265	4,669,310
Expenditures:			
Personnel	3,361,354	3,388,183	3,389,600
Charges & Services	1,297,140	1,396,640	1,387,430
Capital Outlay	22,888	45,000	5,000
Total Expenditures =	4,681,382	4,829,823	4,782,029
Fund Balance	1,615,185	1,480,627	1,367,908
Required Reserve	315,000	315,000	315,000

# **2014 General Government Budget**

#### **Summary:**

The General Government section of the budget covers many essential functions including: City Council and other appointed Boards, City Clerk, Municipal Court, City Manager, Human Resources, Finance, Legal Services and Government Buildings.

#### 2013 Highlights:

- Municipal Court Clerk and Sales Tax Clerk positions were consolidated with existing positions (saving approximately \$75,000 per year)
- Historic archives were reviewed, purged and filed
- Implemented "performance based" management practices throughout the organization

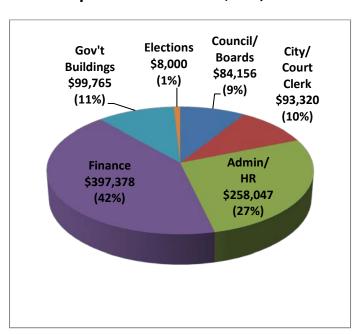
#### 2014 Highlights:

- Integrate online bill pay for all municipal utilities
- Long range planning for government facilities
- Analyze staffing and programs for possible realignment

#### Revenue Breakdown \$946,666

# General Taxes \$224,822 (24%) Internal Admin Fee \$720,844 (76%)

#### Expense Breakdown \$940,666



### **Key Indicators:**

	2011	2012	2013
Customer satisfaction rating at City Hall			72.41%
Customer satisfaction rating with utility billing			79.19%
Customer satisfaction with keeping citizens informed			54.80%
Customer satisfaction with responsiveness of Council			44.00%
Customer satisfaction with overall direction of the City			53.41%
Received unqualified (good) external audit			YES
Annual Municipal Court Cases	1,611	904	790*

<sup>\*</sup>Estimated

# General Fund - 02 Revenue - 00

Reven	ue - 00				
		2012	2013	2014	2015
A 0001 II	ot # Devenues by Course				
Accour	nt # Revenues by Source	Actual	Estimated	Budget	Estimated
	Taxes				
61310	Sales Tax	1,578,651	1,583,417	1,599,252	1,615,244
61320	Use Tax	28,287	28,521	25,000	25,000
61410	Cigarette Tax	25,719	26,000	26,000	26,000
61510	Franchise Tax - Cable TV	40,773	41,000	68,333	68,333
61520	Franchise Tax - Natural Gas	88,485	90,000	90,000	90,000
61530	Franchise Tax - Equivalents	444,660	464,640	493,789	493,789
		,			
61540	Occupation Tax	18,192	18,000	18,000	18,000
	Subtotal Taxes	2,224,767	2,251,578	2,320,374	2,336,366
	Licenses & Permits				
62110	Liquor Licenses	3,355	3,345	3,400	3,400
62120	Other Business Licenses	13,590	13,500	13,500	13,500
62220	Building Permits	48,911	51,851	40,000	25,000
62230	Burial Permits	19,325	14,500	14,500	14,500
62240	Animal Licenses	515	610	500	500
02240	Subtotal Licenses & Permits	85,696	83,806	71,900	56,900
	Subtotal Literises & Fermits	05,090	03,000	71,900	30,900
	Intergovernmental Revenues				
63330	Other State Grants	31,644	27,813	26,973	
63331	Federal Grants	175,000			
63332	Delta County				
63410	Highway Users Tax	311,568	305,475	298,874	305,000
63420	Motor Vehicle Registration	34,062	32,000	32,000	32,000
63460	Severance Tax	130,255	116,377	100,000	100,000
63470	Mineral Leasing Apportionment	303,272	228,784	225,000	225,000
63510	Road & Bridge	40,532	40,000	40,000	40,000
03310					
	Subtotal Intergov. Revenues	1,026,333	750,449	722,847	702,000
	o o ·				
	Charges For Services				4 000
64120	Zoning & Subdivision Fees	1,910	2,430	2,000	1,200
64150	Plan Checking Fee	18,177	16,681	20,000	15,000
64490	Other Charges for Services	890	1,500	1,500	1,500
64491	Vehicle Inspection Fees	165	150	150	150
64494	Abatement	4,799		25,000	25,000
64510	Animal Control & Shelter Fees	5,201	5,000	5,000	5,000
64520	Cemetery Lots	7,350	3,000	5,000	5,000
0 1020	Subtotal Charges For Services	38,492	28,761	58,650	52,850
	Cubicial Orlanges For Carvices	30,732	20,701	30,000	32,000
	Cines 9 Confeitures				
05440	Fines & Forfeitures	04.400	00.000	400.000	400.000
65110	Court Fines & Forfeits	81,130	80,000	100,000	100,000
65300	Drug Seizure Forfeits				
	Subtotal Fines & Forfeitures	81,130	80,000	100,000	100,000
	Miscellaneous Revenues				
66240	Horse Arena Rental	3,140	3,100	500	500
66270	Parks Rental	4,140	4,760	5,000	5,000
66460	Donations	50	150	500	500
66462	Donations - Animal Control	605	605	300	300
66475	Fort Admissions		5,551	5,000	5 000
		5,854		5,000	5,000
64140	Phone, Fax & Copies	51	210	50	50
66570	Other Revenues	115,834	33,424	30,000	30,000

# General Fund - 02 Revenue - 00

		2012	2013	2014	2015
Accour	nt # Revenues by Source	Actual	Estimated	Budget	<b>Estimated</b>
66572	Delta Senior Center-Utilities	7,800	7,800	7,800	7,800
	Subtotal Misc. Revenues	137,474	55,600	48,850	48,850
	Accounting and Administrative Charge	es .			
64720	Accounting and Administrative	425,000	425,000	720,844	720,844
	Subtotal Accounting and Admin.	425,000	425,000	720,844	720,844
	Income from Investments				
66110	Interest on Investments	2,413	2,000	1,800	1,500
	Sub. Income from Investments	2,413	2,000	1,800	1,500
	Other Financing Sources				
67719	Transfer From C. W. C. I. Fund	350,000	300,000	150,000	150,000
67741	Transfer From M.L. & P. Fund	625,000	500,000		
67742	Transfer From Sewer Fund			100,000	100,000
67745	Transfer From Water Fund			300,000	300,000
67747	Transfer From Refuse Fund	100,000	150,000	100,000	100,000
	Subtotal Other Financing Sources	1,075,000	950,000	650,000	650,000
Total - C	General Fund	5,096,305	4,627,194	4,695,265	4,669,310

		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
01 - City (	Council				
11200	Compensation	6,655	6,600	6,600	6,600
14100	Social Security & Medicare	509	505	505	505
15100	Group Insurance	1,410	1,244	1,244	1,244
15300	Worker's Compensation	406	512	297	297
	Subtotal Personnel	8,980	8,861	8,646	8,646
22100	Operating Materials & Supplies	1,337	1,183	1,000	1,000
31100	Liability Insurance	700	828	772	772
32200	Advertising & Legal Notices	0		828	828
33100	Travel, Education & Training	3,743	4,117	3,700	3,700
33600	Dues, Memberships & Subscriptions	13,556	16,370	16,495	16,495
33700	Public Relations	3,862	3,500	3,500	3,500
38400	Donations & Contributions	3,868	3,550	3,750	3,750
38450	Contributions To Other Agencies	22,520	18,430	43,430	43,430
38500	IT	294	185	185	185
	Subtotal Charges & Services	49,880	48,163	73,660	73,660
Т	otal - City Council	58,860	57,024	82,306	82,306
02 - Board	ds & Committees				
38755	Planning Commission	800	245	500	500
38768	Historic Preservation			100	100
38769	City Committee			500	500
38770	Safety Committee	605	550	750	750
38771	Citizen Financial Task Force		5,467		
38772	Community/Downtown Revitalization	6,503			
	Subtotal Charges & Services	7,908	6,262	1,850	1,850
Т	otal - Boards & Committees	7,908	6,262	1,850	1,850

-		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
04 - City	Clerk				
12100	Salaries	41,006	38,434	32,276	32,276
14100	Social Security & Medicare	2,825	2,940	2,469	2,469
14200	Pension Contributions	2,040	1,922	1,614	1,614
15100	Group Insurance	14,672	14,409	10,785	10,785
15300	Worker's Compensation	124	<u> </u>	92	92
	Subtotal Personnel	60,667	57,862	47,236	47,236
22100	Operating Materials & Supplies	136	613	200	200
31100	Liability Insurance	416	492	459	459
31300	Maintenance agreement	499	525	525	525
31800	Filing & Recording Fees	195	250	150	150
33100	Travel, Education & Training		179	100	100
33600	Dues, Memberships & Subscriptions	445	515	425	425
34100	Telephone	444	486	486	486
38500	IT	73	50	50	50
38710	Other Expenses	25			
	Subtotal Charges & Services	2,233	3,110	2,395	2,395
Т	otal - City Clerk	62,900	60,972	49,631	49,631
	icipal Court				
12100	Salaries	42,182	12,982	10,759	10,759
12200	Part-Time Salaries		22,999	22,548	22,548
14100	Social Security & Medicare	3,223	2,752	2,548	2,548
14200	Pension Contributions	968	649	538	538
15100	Group Insurance	10,645	5,089	3,595	3,595
15300	Worker's Compensation	44	56_	57	57
	Subtotal Personnel	57,062	44,527	40,045	40,045

		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
22100	Operating Materials & Supplies	1,693	923	1,400	1,400
31100	Liability Insurance	48	60	54	54
31300	Maintenance Agreement	500	500	500	500
31600	Professional Services	368	500	500	500
33100	Travel, Education & Training	1,648	491	1,000	1,000
33600	Dues, Memberships & Subscriptions	60	60	80	80
36500	Medical Services			70	70
38500	IT	62	40	40	40
38710	Other Expenses		113_		
	Subtotal Charges & Services	4,379	2,687	3,644	3,644
To	otal - Municipal Court	61,441	47,214	43,689	43,689
06 - Admii	nistration				
12100	Salaries	190,916	150,000	152,547	152,547
12400	Housing Allowance	3,738	1,950	7,800	7,800
12500	Vehicle Allowance		4,800	4,800	4,800
12600	Cell Phone Stipend	823	1,120	1,120	1,120
14100	Social Security & Medicare	14,841	11,710	12,352	12,352
14200	Pension Contributions	10, 158	9,228	9,630	9,630
15100	Group Insurance	20,634	26,511	23,922	23,922
15300	Worker's Compensation	222	280	329	329
	Subtotal Personnel	241,332	205,599	212,501	212,501
22100	Operating Materials & Supplies	6,786	2,500	3,500	3,500
31100	Liability Insurance	636	752	703	703
31600	Professional Services	21,324	3,000	13,000	3,000
32200	Advertising & Legal Notices	3,299	1,991	1,889	1,889
33100	Travel, Education & Training	2,243	5,700	5,000	5,000
33600	Dues, Memberships & Subscriptions	2,780	1,350	2,200	2,200
34100	Telephone	2,017	2,000	2,000	2,000
35100	Vehicle & Equipment Usage	1,525		500	500
35200	Future Vehicle & Eq Replacement	4,000		1,094	1,094
38500	IT	734	460	460	460
38710	Other Expenses	5,943	1,100	200	200
	Subtotal Charges & Services	51,287	18,853	30,546	20,546
To	otal - Administration	292,619	224,452	243,047	233,047

Account #	Expenditure By Department	2012 Actual	2013 Estimated	2014 Budget	2015 Estimated
07 - City		7 totaa	Lomacoa	Baaga	Lamatoa
31600	Professional Services	12,386	11,000	15,000	15,000
31000	Subtotal Charges & Services	12,386	11,000	15,000	15,000
	Subtotal Charges & Services	12,300	11,000	13,000	15,000
Т	otal - City Attorney	12,386	11,000	15,000	15,000
08 - Elect	ions				
22100	Operating Materials & Supplies	4,801		8,000	
	Subtotal Charges & Services	4,801	0	8,000	0
Т	otal - Elections	4,801	0	8,000	0
12 - Fina	nce				
12100	Salaries	280,624	274,000	258,315	258,315
14100	Social Security & Medicare	20,836	20,961	19,761	19,761
14200	Pension Contributions	14,025	13,700	12,916	12,916
15100	Group Insurance	40,756	38,978	42,193	42,193
15300	Worker's Compensation	269	340	533	533
15400	Unemployment		9,564		
	Subtotal Personnel	356,510	357,543	333,718	333,718
22100	Operating Materials & Supplies	5,364	6,000	5,800	5,800
31100	Liability Insurance	977	1,157	1,080	1,080
31300	Maintenance Agreement	3,645	4,545	4,545	4,545
31600	Professional Services	1,906	1,879	., 0 .0	., 0 .0
32300	Printing	7,553	6,000	6,000	6,000
33100	Travel, Education & Training	874	1,740	1,200	1,200
33600	Dues, Memberships & Subscriptions	689	635	635	635
34100	Telephone	4,137	4,500	4,500	4,500
35200	Future Vehicle & Eq. Replacement	1,600	1,600	1,600	1,600
36200	Auditing Service	22,250	22,750	23,000	24,000
38100	Bank Charges	13,329	13,000	15,000	15,000
38500	IT	147	100	100	100
38710	Other Expenses	50	145	200	200
	Subtotal Charges & Services	62,521	64,051	63,660	64,660
т	otal - Finance	419,031	421,594	397,378	398,378
			<del></del>		

		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
18 - Gene	eral Government Buildings				
12200	Part-Time Salaries	9,873	11,000	13,114	13,114
14100	Social Security & Medicare	755	842	1,003	1,003
15300	Worker's Compensation	725	918	762	762
	Subtotal Personnel	11,353	12,760	14,879	14,879
22100	Operating Materials & Supplies	6,210	10,600	6,500	6,500
31100	Liability Insurance	7,554	8,928	8,344	8,344
31600	Professional Services	8,658		14,000	4,000
34200	Natural Gas	9,253	10,000	10,000	10,000
34300	Electricity	27,346	25,300	25,300	25,300
34400	Trash Collections	2,526	2,526	2,526	2,526
34500	Water Service	1,597	1,700	1,700	1,700
34600	Sewer Service	1,491	1,516	1,516	1,516
35300	Repairs & Maintenance	26,452	17,100	15,000	15,000
	Subtotal Charges & Services	91,087	77,670	84,886	74,886
46200	Equipment	2,740	16,108		
	Subtotal Capital Outlay	2,740	16,108	0	0
т	otal - General Gov. Buildings	105, 180	106,538	99,765	89,765

Expend	litures				
		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
20 - Polic	ne e				
12100	Salaries	990, 107	972,217	969,342	969,342
12200	Part-Time Salaries	15,662	15,223	17,123	17,123
12600	Cell Phone Stipend	1,124	1,120	1,120	1,120
13100	Overtime	33,451	24,000	40,000	40,000
14100	Social Security & Medicare	22,281	22,530	22,488	22,488
14200	Pension Contributions	92,714	91,373	91,086	92,908
15100	Group Insurance	203,849	225, 195	231,237	231,237
15300	Worker's Compensation	21,425	26,303	34, 164	34, 164
15700	PD State Disability	23,257	22,236	22,162	22,162
	Subtotal Personnel	1,403,870	1,400,198	1,428,722	1,430,543
22100	Operating Materials & Supplies	37,366	40,665	38,500	38,000
22800	Uniforms & Protective Clothing	9,917	6,500	10,000	10,000
31100	Liability Insurance	16,281	19,244	17,986	17,986
31300	Maintenance Agreement	13,559	13,450	13,500	13,500
31600	Professional Services	2,102	2,709	1,500	1,500
32200	Advertising & Legal Notices		1,449	200	200
33100	Travel, Education & Training	21,328	10,000	10,000	10,000
33600	Dues, Memberships & Subscriptions	2,140	1,670	1,000	1,000
34100	Telephone	9,070	8,781	10,000	10,000
34200	Natural Gas	1,014	1,232	1,232	1,232
34300	Electricity	5,088	6,050	6,050	6,050
34400	Trash Collections	600	650	650	650
34500	Water Service	171	200	200	200
34600	Sewer Service	366	360	360	360
35100	Vehicle & Equipment Usage	63,935	67,935	67,935	67,935
35200	Future Vehicle & Eq. Replacement	71,375	74,000	64, 191	64, 191
35300	Repairs & Maintenance	1,763	1,500	2,500	2,500
36500	Medical Services	3,915	2,000	2,500	2,500
38500	IT	1,521	883	890	890
38710	Other Expenses	114	50		
38715	Task Force	5,000	5,000	5,000	5,000
38721	Asset Forfeitures		1,561		
38731	Delta County		10,000		
38770	Crime Prevention	831	530	530	530
38771	SWAT			1,000	1,000
38775	Juvenile Diversion	10,129	8,565	9,681	9,681
38776	Rental	2,175	2,225	2,225	2,225
	Subtotal Charges & Services	279,760	287,209	267,630	267,130

# **2014 Delta Police Department Budget**

Reduction of criminal activity as it affects the quality of life is our mission, and it will continue to be as long as crime deprives citizens of their right to feel safe in their homes.

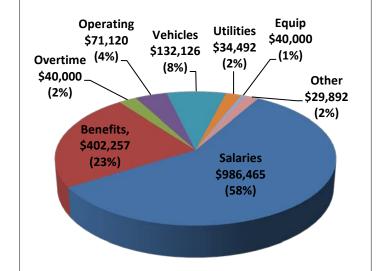
#### 2013 Highlights:

- Decrease in calls for service
- Decrease in law incidents
- Decrease employment separations
- Decrease traffic citations

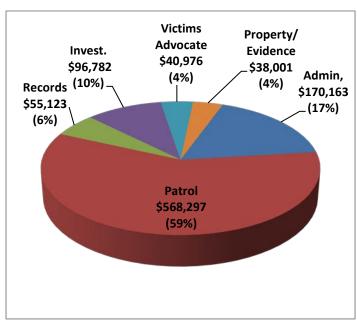
#### 2014 Highlights:

- Reduce traffic accidents
- Increase traffic related citations
- Eliminate one patrol officer position
- Public awareness regarding thefts

#### Expense Breakdown \$1,736,352



#### Staff Wages Breakdown by Service Area \$969,342



#### **Key Indicators:**

	2013
Customer Satisfaction with the effectiveness of the Police Department	63.42%
Customer Satisfaction with the ability to maintain a safe community	65.90%
Overall Customer satisfaction of police services	62.06%
Amount of staff time spent on patrol	Benchmark Being Established
Citations Issued per hour spent on patrol	Benchmark Being Established

# **2014 Community Development Budget**

#### **Summary:**

Community Development provides Planning, Building, Code Enforcement, Animal Control and Information Technology Services for the City of Delta.

#### 2013 Highlights:

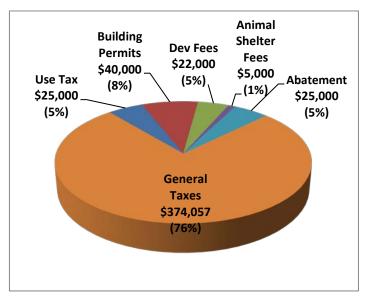
- Completion of new City of Delta website
- Switch City internet services for a savings of \$4,200 per year
- Convert Building and Code Enforcement to ADG program eliminating hand written receipts and double entry of data

#### 2014 Highlights:

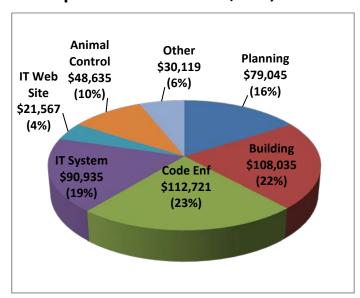
- Hold costs flat
- New Category 6 cabling for City Hall
- Maintain services at current levels

- Internal Review of Master Plan
- Review Community Revitalization Program

# Revenue Breakdown \$491,057



# Expense Breakdown \$491,057



# **Key Indicators:**

	2010	2011	2012	2013
Building Inspections	576	792	784	800*
Cost per Inspection	\$196	\$127	\$135	\$135*
Code Enforcement Cases	554	295	201	580*
Cost per Case	\$144	\$277	\$413	\$175*
Citizen Satisfaction with the "look" of the City				69.70%
Citizen Satisfaction with weed & trash control				39.76%
Citizen Satisfaction with graffiti control				61.21%

<sup>\*</sup>Estimated

Λ 000 upt 4	f Francisticus Dr. Department	2012 Actual	2013 Estimated	2014 Budget	2015 Estimated
42100	Expenditure By Department  Buildings & Improvements	Actual	Estimated	30,000	Estimated
42100 46200	• .	E 906	E 100		
46200	Equipment	<u>5,806</u> 5,806	5,100 5,100	10,000	
	Subtotal Capital Outlay	5,606	5, 100	40,000	U
Т	otal - Police	1,689,436	1,692,507	1,736,352	1,697,673
30 - Com	munity Development				
12100	Salaries	184,979	188,844	186,576	186,576
12200	Part-Time Salaries	1,898	1,000	1,000	1,000
12600	Cell Phone Stipend	1,124	1,120	1,120	1,120
13100	Overtime	375	300	300	300
14100	Social Security & Medicare	13,848	14,631	14,458	14,458
14200	Pension Contributions	9,249	9,442	9,329	9,329
15100	Group Insurance	31,865	35,221	35,522	35,522
15300	Worker's Compensation	321	407	385	385
	Subtotal Personnel	243,659	250,966	248,690	248,690
22100	Operating Materials & Supplies	1,845	2,500	2,500	2,500
31100	Liability Insurance	368	435	405	405
31300	Maintenance Agreement		1,575	900	900
31600	Professional Services	5,214	2,182	2,000	2,000
32200	Advertising & Legal Notices		50	150	150
33100	Travel, Education & Training	1,988	3,500	3,500	3,500
33600	Dues, Memberships & Subscriptions	240	800	800	800
34100	Telephone	3,102	3,000	3,700	3,700
35100	Vehicle & Equipment Usage	1,525	1,525	1,525	1,525
35200	Future Vehicle & Eq. Replacement	1,875	1,875	844	844
38500	IT	367	250	250	250
38710	Other Expenses	265	200	500	500
	Subtotal Charges & Services	16,789	17,892	17,074	17,075
Т	otal - Community Development	260,448	268,858	265,764	265,765
44 - Anim	nal Control				
12100	Salaries	929			
12200	Part-Time Salaries	17,731	18,000	19,474	19,474
14100	Social Security & Medicare	1,428	1,377	1,490	1,490
15300	Worker's Compensation	464	586	425	425
	Subtotal Personnel	20,552	19,963	21,389	21,389

•		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
22100	Operating Materials & Supplies	1,149	650	1,000	1,000
31100	Liability Insurance	4,223	4,880	3,936	4,936
31600	Professional Services	11,550	5,000	10,000	10,000
33100	Travel, Education & Training	1,035	1,004	1,000	1,000
33600	Dues, Memberships & Subscriptions	90	80	150	150
34100	Telephone	1,038	975	1,000	1,000
34200	Natural Gas	2,086	3,136	3,136	3,136
34300	Electricity	498	660	660	660
34400	Trash Collections	126	126	126	126
34500	Water Service	98	100	100	100
34600	Sewer Service	296	300	300	300
35100	Vehicle & Equipment Usage	4,314	3,000	3,000	3,000
35200	Future Vehicle & Eq. Replacement	2,700	2,700	1,138	1,138
35300	Repairs & Maintenance	514	250	1,500	500
38500	IT	62	50	50	50
38710	Other Expenses	44		150	150
	Subtotal Charges & Services	29,823	22,911	27,246	27,246
т	otal - Animal Control	50,375	42,874	48,635	48,635
• •		00,070	12,011	10,000	10,000
15 - Codo	Enforcement				
12100	Salaries	37,456	39,957	39,957	39,957
12600	Cell Phone Stipend	37,430	321	39,937	39,937 321
14100	Social Security & Medicare	2,693	3,081	3,082	3,081
14200	Pension Contributions	1,873	1,998	1,998	1,998
15100	Group Insurance	14,446	14,409	14,297	14,297
15300	Worker's Compensation	232	295	588	588
10000	Subtotal Personnel	57,021	60,061	60,243	60,242
		,	,	,	,- : <del>-</del>

		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
22100	Operating Materials & Supplies	12	100	500	500
31100	Liability Insurance	2,405	2,844	2,657	2,657
31300	Maintenance Agreement		1,050	600	600
31609	Abatement	4,814		25,000	25,000
33100	Travel, Education & Training		100	100	100
33600	Dues, Memberships & Subscriptions		50	50	50
35100	Vehicle & Equipment Usage	1,765	1,765	1,765	1,765
35200	Future Vehicle & Eq. Replacement	1,600	1,600	1,642	1,642
38500	IT	73	50	50	50
38710	Other Expenses	50	50	50	50
	Subtotal Charges & Services	10,719	7,609	32,414	32,414
Т	otal - Code Enforcement	67,740	67,670	92,657	92,656
77 - IT					
22100	Operating Materials & Supplies	3,541	3,500	10,000	10,000
31600	Professional Services	53,411	57,000	66,000	66,000
33600	Dues, Memberships & Subscriptions	6,186	7,500	8,000	8,000
	Subtotal Charges & Services	63,138	68,000	84,000	84,000
	Total - IT	63,138	68,000	84,000	84,000

# **2014 Public Works Budget**

#### **Summary:**

Public Works operations in the General Fund primarily focus on maintenance activities. (Note: Money for capital projects comes from City Wide Capital Improvements and is not captured here.)

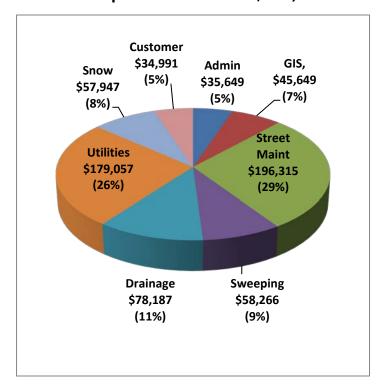
#### **Annual Activities:**

- Snow Removal as required
- Regular maintenance of streets including pot hole patching, painting, and crack sealing
- Regular maintenance of drainage infrastructure
- Traffic control services for Deltarado Days, Homecoming, Parade of Lights and First Saturday Market
- GIS Support Services

## Revenue Breakdown \$686,062

# **Delta Co** Road & Bridge \$40,000 (6%)\_ **HUTF** \$298,874 (43%)General **Taxes** \$196,806 (29%)CWCI **Transfer** \$150,000 (22%)

## Expense Breakdown \$686,062



# **Key Indicators:**

	2013	ICMA Benchmark
Citizen Satisfaction with Street Maintenance	39%	54%
Citizen Satisfaction with Snow Removal	57%	NA
Citizen Satisfaction with Street Sweeping	53%	NA

_/,p		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
31 - Public	: Works Administration				
22100	Operating Materials & Supplies	3,871	4,000	4,500	4,500
22800	Uniforms & Protective Clothing	355	813	400	400
31100	Liability Insurance	3,257	3,856	3,597	3,597
31300	Maintenance Agreement	6,722	5,800	5,730	5,730
31600	Professional Services	9,411	1,000	10,000	10,000
32200	Advertising & Legal Notices	140	140	250	250
33100	Travel, Education & Training	1,350	1,000	1,400	1,400
33600	Dues, Memberships & Subscriptions	349	450	500	500
34100	Telephone	2,173	1,890	2,000	2,000
34200	Natural Gas	3,570	4,481	4,500	4,500
34300	Electricity	2,539	2,170	2,358	2,358
34400	Trash Collections	300	300	324	324
34500	Water Service	302	287	320	320
34600	Sewer Service	713	609	700	700
35100	Vehicle & Equipment Usage	3,510	3,510	3,510	3,510
35200	Future Vehicle & Eq. Replacement	2,914	2,914	2,289	2,289
38500	IT	147	100	100	100
38710	Other Expenses	50	50	100	100
46200	Equipment		6,000		
	Subtotal Charges & Services	41,673	39,370	42,578	42,578
T	otal - Public Works Administration	41,673	39,370	42,578	42,578
22 Stroot	M aintenance				
12100	Salaries	240, 102	278, 115	286,406	286,046
12200	Part-Time Salaries	5,030	5,000	5,000	5,000
12600	Cell Phone Stipend	3,030 843	3,000 840	3,000 840	3,000 840
13100	Overtime	3,978	3,679	3,000	3,000
14100	Social Security & Medicare	3,976 18,484	22,004	22,586	22,559
14200	Pension Contributions	10,327	13,906	14,320	14,302
15100	Group Insurance	42,818	44,890	53,769	53,769
15300	Worker's Compensation	8,993	11,380	11,650	11,650
10000	Subtotal Personnel	330,575	379,814	397,572	397,166
	Captotal I Olooliiloi	555,575	0,0,0,7	001,012	307, 130

		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
22100	Operating Materials & Supplies	13,024	12,674	15,000	15,000
24600	Asphalt & Other Surfacing	14,404	10,000	15,000	15,000
33100	Travel, Education & Training	521	500	500	500
34300	Electricity	28,362	24, 182	26,000	26,000
35100	Vehicle & Equipment Usage	88,500	88,500	88,500	88,500
35200	Future Vehicle & Eq. Replacement	56,938	56,938	62,718	62,718
36500	Medical Expenses	164	206	225	225
38710	Other Expenses	480	128	150	150
	Subtotal Charges & Services	202,393	193, 128	208,093	208,093
To	otal - Street Maintenance	532,968	572,942	605,665	605,259
33 - Snow	& Ice Removal				
22100	Operating Materials & Supplies	2,606	3,500	3,750	3,750
33100	Travel, Education & Training	603	480	500	500
35100	Vehicle & Equipment Usage	9,735	14,000	14,000	14,000
35200	Future Vehicle & Eq. Replacement	9,564	9,564	9,564	9,564
	Subtotal Charges & Services	22,508	27,544	27,814	27,814
To	otal - Snow & I ce Removal	22,508	27,544	27,814	27,814
36 - Parkii	ng Facilities				
34300	Electricity	1,772	1,518	1,600	1,600
	Subtotal Charges & Services	1,772	1,518	1,600	1,600
To	otal - Parking Facilities	1,772	1,518	1,600	1,600
39 - Storm	Water & Drainage				
22100	Operating Materials & Supplies	3,594	7,454	1,500	1,500
31100	Liability Insurance	728	860	805	805
31600	Professional Services			6,000	6,000
34300	Electricity	112	100	100	100
	Subtotal Charges & Services	4,434	8,414	8,405	8,405
To	otal - Storm Water & Drainage	4,434	8,414	8,405	8,405

-		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
42 - Floor	d Control				
22100	Operating Materials & Supplies		99		
	Subtotal Charges & Services	0	99	0	0
Т	otal - Flood Control	0	99	0	0
47 - Cem	eterv				
12100	Salaries	50,497	48,860	48,860	48,860
12200	Part - Time Salaries	10,610	12,120		
12600	Cell Phone Stipend	321	320	320	320
14100	Social Security & Medicare	4,457	4,689	3,762	3,762
14200	Pension Contributions	2,414	2,443	2,443	2,443
15100	Group Insurance	14,466	14,409	14,420	14,420
15300	Worker's Compensation	2,151	2,722	3,101	3,101
	Subtotal Personnel	84,916	85,563	72,906	72,906
22100	Operating Materials & Supplies	5,693	6,000	6,500	6,500
22200	Chemicals & Lab Supplies	3,645	4,200	4,200	4,200
31100	Liability Insurance	404	480	448	448
31300	Maintenance Agreement	150	150	150	150
31350	Tree & Landscaping	219	353	2,500	1,500
31600	Professional Services	8	437	1,000	500
34300	Electricity	2,107	2,250	2,750	3,000
34400	Trash Collections	300	330	350	350
34500	Water Service	45,721	38,000	45,350	49,500
34600	Sewer Service	282	300	325	350
35100	Vehicle & Equipment Usage	12,560	12,560	12,560	12,560
35200	Future Vehicle & Eq. Replacement	9,420	9,420	9,613	9,613
36500	Medical Expenses	179	55	175	300
38710	Other Expenses			250	750
	Subtotal Charges & Services	80,688	74,535	86, 171	89,721
Т	otal - Cemetery	165,604	160,098	159,077	162,627

# **2014 Parks Department Budget**

#### **Summary:**

City of Delta Parks Department covers all City Parks, Ball fields, Pavilions, Weed Control, Cemetery and the Horse Country Arena. Parks Department projects a relatively flat budget; the only increase involves Equipment and Utilities line items and Truck Route projects:

#### 2013 Highlights:

- Planning, design and rebuilds for Truck Route
- Summer and special events maintenance
- Recreation center grounds work to accommodate Recreation Center expansion
- Working on replanting grass at Dog Park, and H38 Road Landscape

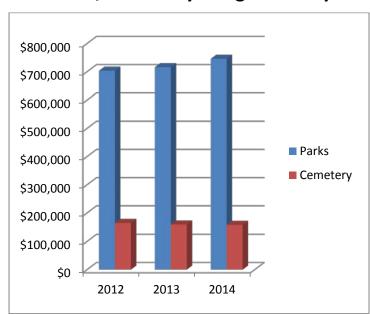
#### 2014 Highlights:

- Improvements South 50 Median and Flower bed
- Grounds improvements to Truck Route north welcome, changing north side and adding to south side of Gunnison River Drive
- Median at Palmer and Confluence Drive, approximately 8,000 square feet
- Visitors Center project
- Handicapped ramp assessment at Confluence Lake

# Expense Breakdown \$907,249

#### **Sports Special** Spraying **Fields Events** Weeds Irrigation \$42,087 \$6,929 \$31,150 \$79,187 Mowing/ (6%)(1%) (4%) (11%)turf \$42,544 **Flowers** (6%)\$64,042 (8%) Cemetery **Parks** \$159,077 **Maint** (17%) \$479,766 (53%)Horse Country \$2,466 (<1%)

# **Parks/ Cemetery Budget History**



# **Key Indicators:**

	2014
Maintenance spent dollars per acre of park land	Bench Mark Being Established
Citizen satisfaction with quality of sports fields	76.1%
Satisfaction with flowers and landscaping	97.5%

A		2012	2013	2014	2015
	Expenditure By Department	Actual	Estimated	Budget	Estimated
60 - Park		0.45 0.40	0.40 500	0.40 500	0.40 500
12100	Salaries	245,619	242,528	242,528	242,528
12200	Part - Time Salaries	93,966	101,000	105,392	105,392
12300	Other Compensation			23,400	23,400
12600	Cell Phone Stipend	2,249	2,240	2,240	2,240
14100	Social Security & Medicare	25,574	26,451	28,577	28,577
14200	Pension Contributions	11,957	12,126	12,126	12,126
15100	Group Insurance	49,488	58,580	58,620	58,620
15300	Worker's Compensation	9,121	11,544	12,657	12,657
15400	Unemployment	10,156	10,000	10,000	10,000
	Subtotal Personnel	448,130	464,470	495,541	495,541
22100	Operating Materials & Supplies	38,249	38,000	20,000	20,000
22200	Chemicals & Lab Supplies	17,946	19,500	20,000	25,000
31100	Liability Insurance	3,925	4,640	4,337	4,337
31350	Tree & Landscaping	9,662	12,000		
31600	Professional Services	4,555	8,500	8,500	10,000
32200	Advertising & Legal Notices	209	249	150	200
33100	Travel, Education & Training	150	345	750	1,000
33600	Dues, Memberships & Subscriptions	15	77	200	200
34100	Telephone	1,419	1,500	1,750	1,750
34200	Natural Gas	2,147	3,500	3,750	3,750
34300	Electricity	16,544	17,500	17,700	17,700
34400	Trash Collections	6,750	6,500	6,750	6,750
34500	Water Service	57,877	42,000	51,450	56,595
34600	Sewer Service	1,128	1,200	1,275	1,400
35100	Vehicle & Equipment Usage	56,780	56,780	58,390	58,390
35200	Future Vehicle & Eq. Replacement	33,944	33,944	41,013	41,013
35300	Repairs & Maintenance	1,542	2,400	7,000	8,000
36500	Medical Expenses	1,010	1,000	1,000	1,000
38500	IT .	220	150	150	150
38710	Other Expenses	901	90	1,000	1,000
	Subtotal Charges & Services	254,973	249,875	245, 165	258,235
42100	Improvements Other Than Buildings	448		2,500	2,500
46200	Equipment		1,680	2,500	2,500
-	Subtotal Capital Outlay	448	1,680	5,000	5,000
Т	otal - Parks	703,551	716,025	745,706	758,776

Ехропе		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
64 - Hors					
22100	Operating Materials & Supplies	192	100	500	500
34300	Electricity	65	250	225	250
34500	Water Service	130	525	525	550
34600	Sewer Service		275	275	300
35100	Vehicle & Equipment Usage	2,700	2,700	380	380
35200	Future Vehicle & Eq. Replacement	3,993	3,993	561	561
	Subtotal Charges & Services	7,080	7,843	2,466	2,541
Т	otal - Horse Arena	7,080	7,843	2,466	2,541
65 - Visit	or Center				
22100	Operating Materials & Supplies			500	1,000
34300	Electricity			750	1,500
34400	Trash Collections				126
34500	Water Service				168
34600	Sewer Service				200
31600	Professional Services				
	Subtotal Charges & Services	0	0	1,250	2,994
42100	Improvements Other Than Buildings				
	Subtotal Capital Outlay	0	0	0	0
Т	otal - Visitor Center	0	0	1,250	2,994
76 - Culti	ure				
12100	Part-Time Salaries	11,622	12,014	5,500	5,500
14100	Social Security & Medicare	889	919	421	421
15300	Worker's Compensation	<u> 186</u>	235	177_	177
	Subtotal Personnel	12,697	13,168	6,098	6,098
22100	Operating Materials & Supplies	461	500	500	500
31100	Liability Insurance	7,478	8,840	8, 261	8,261
33600	Dues, Memberships & Subscriptions	45	50	50	50
34100	Telephone	1,138	1,100		
34300	Electricity	261	150	275	275
38500	IT	411	260	260	260
38716	Performing Arts			500	=00
38870	Cost of Sales		40.000	150	500
	Subtotal Charges & Services	9,794	10,900	9,996	9,846
Т	otal - Culture	22,491	24,068	16,094	15,944

		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
90 - Non -	- Departmental				
22100	Operating Materials & Supplies	3, 156	2,000	2,000	2,000
31100	Liability Insurance	6,062	7,164	6,697	6,697
31300	Maintenance Agreement	6,719	5,700	5,700	5,700
32100	Postage	15,739	7,500	7,500	7,500
34100	Telephone	6,138	6,200	6,200	6,200
37100	Lease Agreement	903	1,000	1,000	1,000
38710	Other Expenses	469	1,033	1,000	1,000
38715	Tabor Refund				
38720	Insurance Deductible	802		5,000	5,000
39047	Transfer to Refuse Fund	95,500			
39072	Transfer to Dental Fund	15,054	17,900	16,000	16,000
	Subtotal Charges & Services	150,542	48,497	51,097	51,097
т	otal - Non - Departmental	150,542	48,497	51,097	51,097
Total - Ge	eneral Fund	4,808,886	4,681,382	4,829,824	4,782,030

# Conservation Trust Fund

	Estimated 2013	Budget 2014	Estimated 2015
Fund Balance	190,615	211,213	159,463
_			
Revenues:			
Intergovernmental	91,000	90,000	90,000
Income from Investments	250	250	250
Total Revenue =	91,250	90,250	90,250
Expenditures:			
Capital Outlay	70.652	142,000	<u>77.750</u>
Total Expenditures :	70,652	142,000	77,750
Fund Balance	211,213	159,463	171,963

### Conservation Trust Fund - 15 Revenue - 00

		2012	2013	2014	2015
Account	Revenues by Source	Actual	Estimated	Budget	Estimated
	Intergovernmental Revenues				_
63440	Lottery Proceeds	89,045	91,000	90,000	90,000
	Subtotal Intergov. Revenues	89,045	91,000	90,000	90,000
	Income From Investments				
66110	Interest on Investments	244	250	250	250
	Sub. Income From Investments	244	250	250	250
Total - (	Conservation Trust Fund	89,289	91,250	90,250	90,250
ı olal - C	JUNISCH VALIUM IN USL FUNU	05,205	91,230	<del>50</del> ,230	<del>50,230</del>

# Conservation Trust Fund - 15 Expenditures

Account # Expenditure By Department   Actual   Estimated   Budget   Estimated   24 - Parks Tree Program   43200   Improvements other than Buildings   497   500   9,000   9,000   9,000		2012	2013	2014	2015
24 - Parks Tree Program         43200         Improvements other than Buildings         497         500         9,000         9,000           Total: Parks Tree Program         497         500         9,000         9,000           25 - Mountain View Park         43200         Improvements other than Buildings         497         1,500         1,000         500           27 - Cleland Park         43200         Improvements other than Buildings         11,020         10,000         10,000         15,000           29 - Confluence Park         43200         Improvements other than Buildings         11,020         10,000         10,000         15,000           29 - Confluence Park         43200         Improvements other than Buildings         10,094         9,000         2,500         2,500           43200         Improvements other than Buildings         0         0         2,500         2,500           30 - Tamarac Park         0         0         2,500         250           31 - Horse Arena         0         0         1,500         1,000           31 - Horse Arena         0         1,500         1,500         1,000           32 - Cottonwood Park         0         1,500         1,500         1,500           43200	Account # Expenditure By Department				
A3200   Improvements other than Buildings   A97   500   9,000   9,000   9,000					
Total: Parks Tree Program		497	500	9,000	9,000
43200   Improvements other than Buildings   497   1,500   1,000   500	· · · · · · · · · · · · · · · · · · ·				
43200   Improvements other than Buildings   497   1,500   1,000   500					
Total: Mountain View Park					
27 - Cleland Park	· · · · · · · · · · · · · · · · · · ·				
43200   Improvements other than Buildings   11,020   10,000   10,000   15,000	Total: Mountain View Park	497	1,500	1,000	500
43200   Improvements other than Buildings   11,020   10,000   10,000   15,000   15,000   10,000   15,000   15,000   10,000   15,000   15,000   10,000   15	27 -Cleland Park				
Total: Cleland Park		11.020	10.000	10,000	15,000
29 -Confluence Park           43200 Improvements other than Buildings         10,094         9,000         2,500         2,500           30 - Tamar ac Park         10,094         9,000         2,500         2,500           30 - Tamar ac Park         2,500         250         250           Total: Tamar ac Park         0         0         2,500         250           31 - Hor se A rena         31 - Hor se A rena         1,500         1,500         1,000           Total: Hor se A rena         0         1,500         1,500         1,000           32 - Cottonwood Park         32 - Cottonwood Park         0         1,500         1,500         1,500           43200 Improvements other than Buildings Total: Cottonwood Park         0         1,500         1,500         1,500           33 - H-38 Road         38,000         0         0         0           43200 Improvements other than Buildings Total: H-38 Road         0         8,000         0         0           60 - Parks Development Total: Parks Development         28,728         17,302         19,000         5,000           62 - Vistor Center Development         43200         Improvements other than Buildings         670         5,850         69,000         2,500					
10,094   9,000   2,5	3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3	, 0=0	10,000	. 5, 555	. 0, 000
Total: Confluence Park   10,094   9,000   2,500   2,500   2,500	29 - Confluence Park				
30 - Tamarac Park       43200 Improvements other than Buildings       2,500       250         Total: Tamarac Park       0       0       2,500       250         31 - Horse Arena       43200 Improvements other than Buildings       1,500       1,500       1,000         Total: Horse Arena       0       1,500       1,500       1,000         32 - Cottonwood Park       43200 Improvements other than Buildings       1,500       1,500       1,500         Total: Cottonwood Park       0       1,500       1,500       1,500         33 - H-38 Road       0       1,500       1,500       1,500         33 - H-38 Road       0       8,000       0       0         43200 Improvements other than Buildings       8,000       0       0         Total: Parks Development       28,728       17,302       19,000       5,000         Total: Parks Development       28,728       17,302       19,000       5,000         62 - Vistor Center Development       28,728       17,302       19,000       2,500	43200 Improvements other than Buildings		9,000	2,500	
43200 Improvements other than Buildings       2,500       250         Total: Tamarac Park       0       0       2,500       250         31 -Horse Arena       43200 Improvements other than Buildings       1,500       1,500       1,000         Total: Horse Arena       0       1,500       1,500       1,500         32 -Cottonwood Park       0       1,500       1,500       1,500         43200 Improvements other than Buildings       0       1,500       1,500       1,500         33 - H-38 Road       0       8,000       0       0       0         43200 Improvements other than Buildings       8,000       0       0       0         60 - Parks Development       28,728       17,302       19,000       5,000         Total: Parks Development       28,728       17,302       19,000       5,000         62 - Vistor Center Development       28,728       17,302       19,000       5,000         62 - Vistor Center Development       670       5,850       69,000       2,500	Total: Confluence Park	10,094	9,000	2,500	2,500
43200 Improvements other than Buildings       2,500       250         Total: Tamarac Park       0       0       2,500       250         31 -Horse Arena       43200 Improvements other than Buildings       1,500       1,500       1,000         Total: Horse Arena       0       1,500       1,500       1,500         32 -Cottonwood Park       0       1,500       1,500       1,500         43200 Improvements other than Buildings       1,500       1,500       1,500         33 - H-38 Road       0       8,000       0       0         43200 Improvements other than Buildings       8,000       0       0         60 - Parks Development       28,728       17,302       19,000       5,000         Total: Parks Development       28,728       17,302       19,000       5,000         62 - Vistor Center Development       28,728       17,302       19,000       5,000         62 - Vistor Center Development       670       5,850       69,000       2,500					
Total: Tamarac Park         0         0         2,500         250           31 -Horse Arena         1,500				0.500	050
31 -Horse Arena       43200 Improvements other than Buildings       1,500       1,500       1,000         Total: Horse Arena       0       1,500       1,500       1,000         32 -Cottonwood Park       43200 Improvements other than Buildings       1,500       1,500       1,500         Total: Cottonwood Park       0       1,500       1,500       1,500         33 - H-38 Road       8,000       1,500       1,500         43200 Improvements other than Buildings       8,000       0       0         60 - Parks Development       28,728       17,302       19,000       5,000         Total: Parks Development       28,728       17,302       19,000       5,000         62 - Vistor Center Development       28,728       17,302       19,000       5,000         62 - Vistor Center Development       670       5,850       69,000       2,500					
43200 Improvements other than Buildings       1,500       1,500       1,000         Total: Horse Arena       0       1,500       1,500       1,000         32 - Cottonwood Par k       43200 Improvements other than Buildings       1,500       1,500       1,500         Total: Cottonwood Par k       0       1,500       1,500       1,500         33 - H-38 Road       0       1,500       1,500       1,500         Total: H-38 Road       0       8,000       0       0         60 - Parks Development       0       8,000       0       0         43200 Improvements other than Buildings       28,728       17,302       19,000       5,000         Total: Parks Development       28,728       17,302       19,000       5,000         62 - Vistor Center Development       28,728       5,850       69,000       2,500	i otal: i amarac Park	Ü	U	2,500	250
Total: Horse Arena         0         1,500         1,500         1,000           32 -Cottonwood Park         43200 Improvements other than Buildings Total: Cottonwood Park         0         1,500 </th <th>31 -Horse Arena</th> <th></th> <th></th> <th></th> <th></th>	31 -Horse Arena				
Total: Horse Arena         0         1,500         1,500         1,000           32 -Cottonwood Park         43200 Improvements other than Buildings Total: Cottonwood Park         0         1,500 </th <th>43200 Improvements other than Buildings</th> <th></th> <th>1,500</th> <th>1,500</th> <th>1,000</th>	43200 Improvements other than Buildings		1,500	1,500	1,000
43200       Improvements other than Buildings       1,500       1,500       1,500         Total: Cottonwood Park       0       1,500       1,500       1,500         33 - H-38 Road       8,000       8,000       0         Total: H-38 Road       0       8,000       0       0         60 - Parks Development       43200       Improvements other than Buildings       28,728       17,302       19,000       5,000         Total: Parks Development       28,728       17,302       19,000       5,000         62 - Vistor Center Development       28,728       17,302       19,000       5,000         62 - Vistor Center Development       5,850       69,000       2,500		0	1,500	1,500	1,000
43200       Improvements other than Buildings       1,500       1,500       1,500         Total: Cottonwood Park       0       1,500       1,500       1,500         33 - H-38 Road       8,000       8,000       0         Total: H-38 Road       0       8,000       0       0         60 - Parks Development       43200       Improvements other than Buildings       28,728       17,302       19,000       5,000         Total: Parks Development       28,728       17,302       19,000       5,000         62 - Vistor Center Development       28,728       17,302       19,000       5,000         62 - Vistor Center Development       5,850       69,000       2,500					
Total: Cottonwood Park         0         1,500         1,500         1,500           33 - H-38 Road         43200 Improvements other than Buildings Total: H-38 Road         0         8,000         0         0           60 - Parks Development         43200 Improvements other than Buildings Total: Parks Development         28,728					
33 - H-38 Road       8,000         43200 Improvements other than Buildings       8,000         Total: H-38 Road       0       8,000         60 - Parks Development       0       17,302       19,000         43200 Improvements other than Buildings       28,728       17,302       19,000       5,000         Total: Parks Development       28,728       17,302       19,000       5,000         62 - Vistor Center Development       670       5,850       69,000       2,500					
43200       Improvements other than Buildings       8,000       0       0         Total: H-38 Road       0       8,000       0       0         60 - Parks Development       28,728       17,302       19,000       5,000         Total: Parks Development       28,728       17,302       19,000       5,000         62 - Vistor Center Development       28,728       17,302       19,000       5,000         62 - Vistor Center Development       670       5,850       69,000       2,500	Total: Cottonwood Park	0	1,500	1,500	1,500
43200       Improvements other than Buildings       8,000       0       0         Total: H-38 Road       0       8,000       0       0         60 - Parks Development       28,728       17,302       19,000       5,000         Total: Parks Development       28,728       17,302       19,000       5,000         62 - Vistor Center Development       28,728       17,302       19,000       5,000         62 - Vistor Center Development       670       5,850       69,000       2,500	33 - H-38 Road				
Total: H-38 Road         0         8,000         0         0           60 - Parks Development         43200 Improvements other than Buildings Total: Parks Development         28,728 28,728 28,728         17,302 19,000 25,000 25,000         5,000 5,000 25,000           62 - Vistor Center Development         43200 Improvements other than Buildings 670 5,850 69,000 2,500			8,000		
60 - Parks Development         43200 Improvements other than Buildings       28,728       17,302       19,000       5,000         Total: Parks Development       28,728       17,302       19,000       5,000         62 - Vistor Center Development         43200 Improvements other than Buildings       670       5,850       69,000       2,500		0		0	0
43200       Improvements other than Buildings       28,728       17,302       19,000       5,000         Total: Parks Development         62 - Vistor Center Development         43200       Improvements other than Buildings       670       5,850       69,000       2,500			•		
Total: Parks Development         28,728         17,302         19,000         5,000           62 - Vistor Center Development         43200 Improvements other than Buildings         670         5,850         69,000         2,500	•				
62 - Vistor Center Development 43200 Improvements other than Buildings 670 5,850 69,000 2,500					
43200 Improvements other than Buildings <u>670</u> <u>5,850</u> <u>69,000</u> <u>2,500</u>	Total: Parks Development	28,728	17,302	19,000	5,000
43200 Improvements other than Buildings	62 - Victor Contor Davolonment				
•		670	5 850	69 000	2 500
i otal: vistor Center Development 670 5,630 69.000 2.300	Total: Vistor Center Development	670	5,850	69,000	2,500

# Conservation Trust Fund - 15 Expenditures

		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
65 - River	Property				
43200	Improvements other than Buildings	7,756	12,000	12,000	16,500
T	otal: River Property	7,756	12,000	12,000	16,500
66 - Main S	Street Landscaping				
43200	Improvements other than Buildings			10,000	14,000
T	otal: River Property	0	0	10,000	14,000
67 - Garne	t Mesa Ditch				
43200	Improvements other than Buildings	7,756	3,500	4,000	10,000
T	otal: Garnet Mesa Ditch	7,756	3,500	4,000	10,000
Total Cons	ervation Trust Fund	58,765	70,652	142,000	77,750

# Recreation Center Fund

Fund Balance	Estimated 2013 2,768,150	Budget 	Estimated 2015 817,936
Revenues:			
Taxes	1,611,943	1,624,251	1,640,244
Admissions	437,297	477,500	477,500
Fees	40,000	45,000	45,000
Youth	32,480	42,000	42,000
Aquatics	38,500	63,000	63,000
Rental	35,473	38,950	38,950
Miscellaneous	160,901	<u>85,200</u>	85,700
Total Revenue =	2,356,594	2,375,901	2,392,394
Expenditures:			
Personnel	1,148,415	1,209,619	1,209,618
Charges & Services	560,681	833,393	848,043
Capital Outlay	2,870,001	60,600	75,000
Total Expenditures =	4,579,097	2,103,612	2,132,661
Fund Balance	545,647	817,936	1,077,669

### **2014 Recreation Center Fund Budget**

#### **Summary:**

The Recreation Department serves all citizens of this community, including youth through seniors. The department offers activities to enhance the quality of life for those citizens that take part in programs provided. Exercises are provided to enhance the heart, body and mind as it improves and maintains a healthy community.

#### 2013 Highlights:

- Developed design and built expansion: 6,900 sq. ft. onto the Aquatics & 2,800 sq. ft onto the Fitness area
- Repaired improperly installed Diamond Brite in existing pools
- Removed all flooring in Locker Rooms and installed new tile
- Received grant funding to assist with the expansion

#### 2014 highlights:

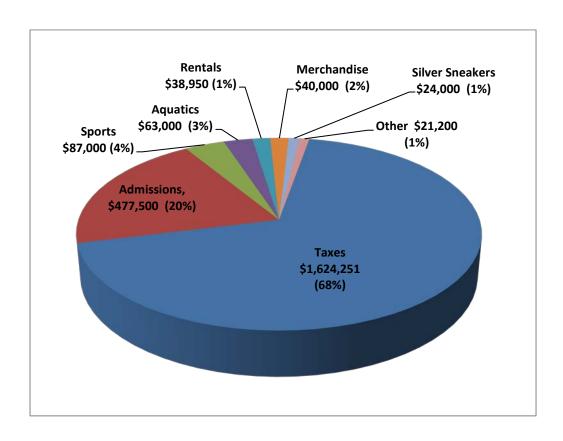
- Develop new programs and activities for Aquatics and Fitness areas
- Analyze tax that will expire in 2020
- Analyze future needs for the community
- Review and analyze hours of operation for consideration of change

#### **Key Indicators:**

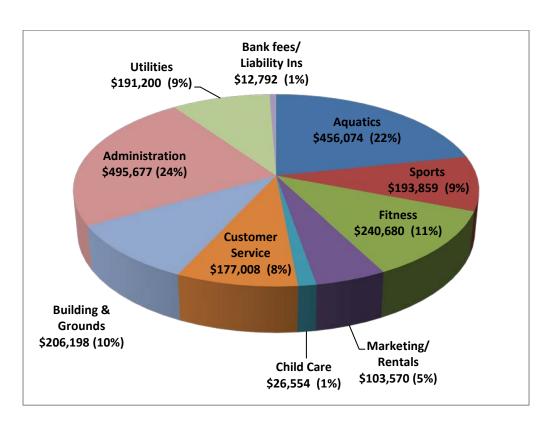
	2012	2013
Customer Satisfaction per survey	78%	Data in Collection
Total Visits	137,378	Data in Collection
Total Cost per Visits	\$12.28*	Data in Collection
Memberships & Punch Card members	3,436	Data in Collection
Sports Participants in building	10,850	Data in Collection
Sports outside of the building	15,000	Data in Collection
Childcare participant	3,784	Data in Collection
Rentals at Recreation Center	246	Data in Collection
Attendance at Rentals	17,604	Data in Collection
Rentals events NOT accommodated	102	Data in Collection

<sup>\*</sup>Just operating, capital not included

## 2014 Revenue Breakdown \$2,375,901



2014 Expense Breakdown \$2,103,612



### Recreation Center Fund - 18 Revenue - 00

		2012	2013	2014	2015
Account	# Revenues by Source	Actual	Estimated	Budget	Budget
	Taxes				
61310	Sales Tax	1,578,651	1,583,417	1,599,251	1,615,244
61320	Use Tax	28,287	28,526	25,000	25,000
	Subtotal Taxes	1,606,938	1,611,943	1,624,251	1,640,244
	Admissions				
64670	Recreation Center Memberships	167,787	145,000	168,000	168,000
64603	Fitness Training Revenue	39,447	40,797	50,000	50,000
64677	School Programs	8,500	7,500	8,500	8,500
64610	Leisure Recreation Fees	43,566	31,000	11,000	11,000
64611	General Daily Admissions	122,506	128,000	140,000	140,000
64614	General Punch Passes	99,255	85,000	100,000	100,000
	Subtotal Admissions	481,061	437,297	477,500	477,500
C400F	Fees	20, 220	40,000	45,000	45,000
64665	Adult Sports	39,230	40,000	45,000	45,000
	Subtotal Fees	39,230	40,000	45,000	45,000
	Youth				
64660	Youth Sports	30,368	32,480	42,000	42,000
	Subtotal Youth	30,368	32,480	42,000	42,000
	Aquatics				
64673	Other Swimming Pool	8,303	8,500	25,000	25,000
64674	Swimming Lessons & Classes	22,979	30,000	38,000	38,000
	Subtotal Aquatics	31,282	38,500	63,000	63,000
	Rental				
66230	Other Rentals		23	200	200
66235	Equipment Rental	2,688	2,700	3,750	3,750
66250	Recreation Facility	28,452	29,000	33,000	33,000
66260	Recreation Field	4,473	3,750	2,000	2,000
	Subtotal Rental	35,613	35,473	38,950	38,950

### Recreation Center Fund - 18 Revenue - 00

		2012	2013	2014	2015
Account #	Revenues by Source	Actual	Estimated	Budget	Budget
М	iscellaneous				
64652	Concessions Sales - Sports	7,110	6,000	7,000	7,500
64680	Concessions Sales	2,531	2,500		
64681	Sales of Merchandise	21,402	22,000	40,000	40,000
64683	Child Care Fees	5,016	5,750	6,000	6,000
66474	Silver Sneakers	18,600	18,600	24,000	24,000
66536	Advertising	900	600	1,700	1,700
63600	Other Grants		100,000		
66570	Other	13,842	951	1,500	
	Subtotal Miscellaneous	69,401	156,401	80,200	79,200
In	come From Investments				
66110	Interest on Investments	6,356	4,500	5,000	6,500
	Sub. Income From Investments	6,356	4,500	5,000	6,500
Total - Rec	reation Fund	2,300,249	2,356,594	2,375,901	2,392,394

Ехропо		2042	2012	201.1	2015
Λ 000 upt #	Evenonditure By Department	2012 Actual	2013 Estimated	2014 Budget	2015 Estimated
50 -Aqua	Expenditure By Department	Actual	LSITTALEU	<u> Duuge.</u>	Lamateu
12100	Salaries	71,161	85,731	130,436	130,436
12200	Part - Time Salaries	130,182	130,000	142,000	142,000
12600	Cell Phone Stipend	175	160	160	142,000
14100	Social Security & Medicare	15,388	16,516	20,854	20,854
14200	Pension Contributions	2,049	4,287	6,522	6,522
15100	Group Insurance	23,245	27,891	53,148	53,148
15300	Worker's Compensation	12,046	15,244	13,411	13,411
13300	Subtotal Personnel	254,246	279,828	366,531	366,530
	Subtotal Fersorille	254,240	219,020	300,331	300,330
22100	Operating Materials & Supplies	10,484	10,500	12,500	11,500
22200	Chemicals & Lab Supplies	16,059	15,000	16,500	18,500
26150	Special Events	401	400	500	900
31100	Liability Insurance	17,701	20,581	19,568	19,568
31600	Professional Services	1,632	500	500	500
32200	Advertising & Legal Notices	263		175	175
33100	Travel, Education & Training	3,430	1,313	500	500
35300	Repairs & Maintenance	24,576	5,000	15,000	15,000
36500	Medical Services	187	500	500	500
38710	Other		50		
	Subtotal Charges & Services	74,733	53,844	65,743	67,143
42100	Buildings & Improvement	116,592	66,976		
46200	Equipment	451,267	10,500	23,800	45,000
	Subtotal Capital Outlay	567,859	77,476	23,800	45,000
т	otal: Aquatics	896,838	411,148	456,074	478,673
52 - Sport	ts				
12100	Salaries	46,602	45, 169	57, 138	57, 138
12200	Part - Time Salaries	26,149	60,000	55,000	55,000
12600	Cell Phone Stipend	321	320	320	320
14100	Social Security & Medicare	5,278	8,070	8,603	8,603
14200	Pension Contributions	2,230	2,258	2,857	2,857
15100	Group Insurance	14,460	14,409	21,520	21,520
15300	Worker's Compensation	4,544	5,750	4,829	4,829
	Subtotal Personnel	99,584	135,976	150,267	150,267
	-	,	· / = =	, =	-, -

•		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
22100	Operating Materials & Supplies	3,050	6,013	5,250	5,250
26925	Youth Sports	18,220	19,500	20,000	20,000
26950	Adult Sports	29,231	10,000	10,500	12,500
26952	Concessions - Sports	4,106	3,015	3,500	5,000
31100	Liability Insurance	264	313	292	292
33100	Travel, Education & Training	129	641	500	500
33600	Dues, Memberships & Subscriptions	177	150	150	150
35300	Repairs & Maintenance	150	273	200	
38710	Other	79_	1,596		
	Subtotal Charges & Services	55,406	41,501	40,392	43,692
46200	Equipment	4,232	1,196	3,200	
	Subtotal Capital Outlay	4,232	1,196	3,200	0
Te	otal: Sports	159,222	178,673	193,859	193,959
53 - Fitnes	<b>-</b>				
12100	ss Salaries	46,122	45,275	57,242	57,242
12200	Part - Time Salaries	58,065	43,273 64,112	66,500	66,500
12600	Cell Phone Stipend	135	160	160	160
14100	Social Security & Medicare	7,908	8,380	9,479	9,479
14200	Pension Contributions	1,899	2,264	2,862	2,862
15100	Group Insurance	9,799	11,782	17,580	17,580
15300	Worker's Compensation	4,537	5,742	5,251	5,251
10000	Subtotal Personnel	128,465	137,715	159,074	159,074
	Cubiciai i d soi ii d	120,400	137,713	100,074	155,074
22100	Operating Materials & Supplies	14,898	18,003	17,500	15,000
31100	Liability Insurance	140	168	156	156
31600	Professional Services	12,970	15,000	15,000	15,000
33100	Travel, Education & Training	3,093	4,874	6,000	4,000
33600	Dues, Memberships & Subscriptions	234	750	750	750
35300	Repairs & Maintenance	16,076	8,000	12,000	8,000
36500	Medical Services	133	220	200	200
38710	Other	50_	56_		
	Subtotal Charges & Services	47,594	47,071	51,606	43,106

		2012	2013	2014	2015
	Expenditure By Department	Actual	Estimated	Budget	Estimated
46200	Equipment	21,493		30,000	30,000
	Subtotal Capital Outlay	21,493	0	30,000	30,000
Т	otal: Fitness	197,552	184,786	240,680	232,180
54 - Facil	ity Operations				
12100	Salaries	45,247	45,968	45,968	45,968
12200	Part - Time Salaries	,	1,407	2,500	2,500
12600	Cell Phone Stipend	321	320	320	320
14100	Social Security & Medicare	3,479	3,649	3,732	3,732
14200	Pension Contributions	2,262	2,299	2,299	2,298
15100	Group Insurance	14,465	14,409	14,338	14,338
15300	Worker's Compensation	105	134	707	707
	Subtotal Personnel	65,879	68, 185	69,864	69,864
22100	Operating Materials & Supplies	3,998	4,000	5,250	5,250
31100	Liability Insurance	140	168	156	156
31600	Professional Services			5,000	5,000
32200	Advertising & Legal Notices	22,397	23,043	23,000	23,000
33100	Travel, Education & Training	20	398	200	200
33600	Dues, Memberships & Subscriptions			100	100
34100	Telephone	575	150		
38710	Other Expenses	25	50_		
	Subtotal Charges & Services	27,155	27,809	33,706	33,706
Т	otal: Facility Operations	93,034	95,994	103,570	103,570
<b>55</b> 01 ''					
55 - Child	d Care Part - Time Salaries	10.000	10.700	22 200	22.000
12200		19,899	18,788	22,000	22,000
14100	Social Security & Medicare	1,522	1,437	1,683	1,683
15300	Worker's Compensation	72	93	321	321
	Subtotal Personnel	21,493	20,318	24,004	24,004
22100	Operating Materials & Supplies	1,352	600	2,500	2,500
31100	Liability Insurance	44	53_	50_	50_
	Subtotal Charges & Services	1,396	653	2,550	2,550
Т	otal: Child Care	22,889	20,971	26,554	26,554

•		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
56 - Leisu	ıre Programs				
12100	Salaries		23,877		
12200	Part - Time Salaries	41,338	3,721		
12600	Cell Phone Stipend	78	83		
14100	Social Security & Medicare	3,139	2,118		
14200	Pension Contributions	194	1,194		
15100	Group Insurance	4,118	3,126		
15300	Worker's Compensation	168	213		
15400	Unemployment		4,176		
	Subtotal Personnel	49,035	38,507	0	0
22100	Operating Materials & Supplies	4,168	6,429		
26100	Leisure Services	21,527	6,108		
31100	Liability Insurance	116	140		
32200	Advertising	853			
33600	Dues, Memberships & Subscriptions	5			
36500	Medical Expenses	212	165		
38710	Other Expenses	54			
	Subtotal Charges & Services	26,935	12,842	0	0
Т	otal: Leisure Programs	75,970	51,349	0	0
60 - Cust	omer Service				
12100	Salaries			74,880	74,880
12200	Part-Time Salaries			35,000	35,000
14100	Social Security & Medicare			8,406	8,406
14200	Pension Contributions			3,744	3,744
15100	Group Insurance			23,576	23,576
15300	Worker's Compensation			1,602	1,602
	Subtotal Personnel	0	0	147,208	147,208
22100	Operating Materials & Supplies			1,500	1,500
22400	Pro-Shop Supplies			22,000	22,000
22800	Uniforms			1,000	1,000
33100	Travel, Education & Training			800	250
46200	Equipment			4,500	
	Subtotal Charges & Services	0	0	29,800	24,750
Т	otal: Customer Service			177,008	171,958

		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
64 - Build	ings & Grounds Maintenance				
12100	Salaries	50,511	51,173	74,268	74,268
12200	Part-Time Salaries	15,835	15,000	15,000	15,000
14100	Social Security & Medicare	4,926	5,062	6,829	6,829
14200	Pension Contributions	2,518	2,559	3,713	3,713
15100	Group Insurance	7,542	20,851	26,008	26,008
15300	Worker's Compensation	3,261	4,126	3,996	3,996
15400	Unemployment	3,047			
	Subtotal Personnel	87,640	98,771	129,814	129,814
22100	Operating Materials & Supplies	41,294	35,000	35,000	40,000
31100	Liability Insurance	168	197	184	184
31600	Professional Services		750	1,000	1,000
33100	Travel, Education & Training			200	200
35300	Repairs & Maintenance	36,466	25,918	40,000	60,000
38710	Other Expenses	837	40		
	Subtotal Charges & Services	78,765	61,905	76,384	101,384
42100	Buildings & Improvement	19,475	2,791,329		
46200	Equipment	3,174			
	Subtotal Capital Outlay	22,649	2,791,329	0	0
T	otal: Building & Grounds Maint.	189,054	2,952,005	206,198	231,198

		2012	2013	2014	2015
Account #	Expenditure By Department	<u>Actual</u>	Estimated	Budget	Estimated
65 - Admir	nistration & General				
12100	Salaries	248,614	234,967	128,240	128,240
12200	Part-Time Salaries	37,103	47,111	120,240	120,240
12600	Cell Phone Stipend	1,273	1,280	1,280	1,280
14100	Social Security & Medicare	21,329	21,677	9,908	9,908
14200	Pension Contributions	10,826	11,748	6,412	6,412
15100	Group Insurance	43,877	51,009	15,148	15,148
15300	Worker's Compensation	1,043	1,321	1,869	1,869
13300	Subtotal Personnel	364,065	369,113	162,857	162,857
	Subtotal 1 d soffina	304,003	309,113	102,007	102,007
22100	Operating Materials & Supplies	14,596	16,000	12,000	8,500
22400	Pro-Shop Supplies	12,447	12,343		
22800	Uniforms	752	511		
31100	Liability Insurance	27,090	31,485	30,076	30,076
31200	Copies	4,294	3,300	3,300	3,300
31300	Maintenance Agreement	2,634	2,700	2,700	2,700
31410	Accounting & Administration Fee	50,000	50,000	270,716	270,716
31600	Professional Services	14, 150	138	2,000	2,000
33100	Travel, Education & Training	318	1,635	500	500
33600	Dues, Memberships & Subscriptions	582	531	550	550
34100	Telephone	5,481	5,800	5,800	5,800
34200	Natural Gas	52,647	67,200	80,000	80,000
34300	Electricity	76, 281	85,000	90,000	92,000
34400	Trash Collections	2,300	2,200	2,400	2,400
34500	Water Service	9,456	8,500	9,000	9,000
34600	Sewer Service	2,973	3,000	4,000	4,000
35100	Vehicle & Equipment Usage	6,595	6,595	3,900	3,900
35200	Future Vehicle & Eq. Replacement	6,630	6,630	2,953	2,953
38500	IT	2,532	525	525	525
38710	Other	2,377	499		
	Subtotal Charges & Services	294, 135	304,592	520,420	518,920

		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
46200	Equipment	3,237		3,600	
	Subtotal Capital Outlay	3,237	0	3,600	0
Т	otal: Administration & General	661,437	673,705	686,877	681,777
	- Departmental	4.700	5.004	5.000	5 000
31100	Liability Insurance	4,790	5,664	5,292	5,292
38100 38715	Bank Service Fees Tabor Refund	4,794	4,800	7,500	7,500
	Subtotal Charges & Services	9,584	10,464	12,792	12,792
T	otal: Non - Departmental	9,584	10,464	12,792	12,792
Total - R	ecreation Center Fund	2,305,580	4,579,097	2,103,612	2,132,661

# C.W.C.I Fund

	Estimated 2013	Budget 2014	Estimated 2015
Fund Balance	4,356,432	2,523,992	561,762
Revenues:			
Taxes	2,158,045	2,171,251	2,187,244
Income from Investments	6,400	7,500	7,500
Grants	250,000	902,100	0
Contributions for Construction	5,000	10,000	10,000
Miscellaneous	8,513	7,800	7,800
Total Revenue =	2,427,958	3,098,651	2,212,544
Expenditures:			
Charges & Services	67,746	171,387	151,387
Capital Outlay	470,976	1,909,369	400,744
Transfers to Other Funds	3,721,676	2,980,125	1,521,059
Total Expenditures =	4,260,398	5,060,881	2,073,190
Fund Balance	2,523,992	561,762	701,116

### **2014 City Wide Capital Improvements Fund Budget**

#### **Summary:**

The City Wide Capital Improvements Fund (supported by a 1% Sales Tax) is used to pay for most capital improvement projects not captured in enterprise funds.

#### 2013 Highlights:

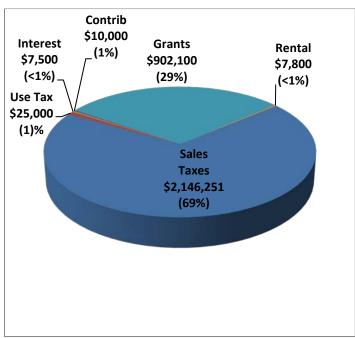
- Replacement of median end treatments on Main Street
- Administration of CDBG grant for Phase 1 of the 2<sup>nd</sup> Street Storm Drain Improvements
- Replacement of damaged concrete infrastructure primarily on 5<sup>th</sup> and 6<sup>th</sup> Streets together with 6 cost share participants
- Restriping of City Streets

#### 2014 Highlights:

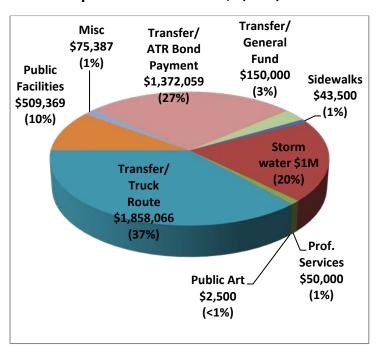
- Completion of Phase 2 of 2<sup>nd</sup> Street Storm Drain Improvements after CDBG award
- Street overlay for Palmer Street from 1<sup>st</sup> to 5<sup>th</sup>
- Continuation of Concrete Replacement project including cost share program
- Restriping of City Streets
- Finalize Stormwater Utility structure

#### Revenue Breakdown \$3,098,651

## Revenue Breakdown 35,098,651



#### Expense Breakdown \$5,060,881



### **Key Indicators:**

#### (Non Truck Route Street Related Expenditures)

					,	
	2008	2009	2010	2011	2012	2013*
Streets	\$388,830	\$595,367	\$436,269	\$291,929	\$20,857	\$25,000
Concrete	\$48,243	\$34,392	\$34,732	\$47,810	\$27,574	\$23,500
Storm Water	\$285,914	\$40,947	\$26,216	\$44,296	\$15,264	\$378,000

<sup>\*</sup>Estimated

# City Wide Capital Improvements - 19 Revenue - 00

		2012	2013	2014	2015
Account #	Revenues by Source	Actual	Estimated	Budget	Estimated
Т	axes				
61310	Sales Tax	1,578,651	1,583,417	1,599,251	1,615,244
61320	Use Tax	28,287	28,520	25,000	25,000
61340	Delta County Sales Tax	553,211	546,108	547,000	547,000
	Subtotal Charges & Services	2,160,149	2,158,045	2,171,251	2,187,244
I	ncome From Investments				
66110	Interest On Investments	7,592	6,400	7,500	7,500
	Subtotal Income From Investments	7,592	6,400	7,500	7,500
N	/liscellaneous Revenues				
63331	Grants		250,000	902,100	
66420	Contributions For Construction	7,068	5,000	10,000	10,000
66230	Other Rental	11,958	8,513	7,800	7,800
66570	Other Revenues	448			
67210	Sale of Assets				
	Subtotal Miscellaneous Revenues	19,474	263,513	919,900	17,800
Total:					
City Wide Capital Improvements Fund		2,187,215	2,427,958	3,098,651	2,212,544

# City Wide Capital Improvements Fund - 19 Expenditures

Assemble		2012	2013	2014	2015
Account	1 2 1	Actual	Estimated	Budget	Estimated
	cellaneous Engineering	60.0 <b>05</b>	00.000	<b>F</b> 0.000	<b>5</b> 0.000
31600	Professional Services	69,025	20,000	50,000	50,000
	Total: Miscellaneous Engineering	69,025	20,000	50,000	50,000
	ding Facade-Historic				
31600	Professional Services				
	Total: Building Facade-Historic	0	0	0	0
0 <b></b> 01 1					
	walk Projects	40.005	05.04.4	00.000	40.000
31600	Professional Services	12,305	25,914	20,000	10,000
	Subtotal Charges & Services	12,305	25,914	20,000	10,000
43400	Shared Replacement Costs	12,409	8,789	20,000	10,000
43400	Subtotal Capital Outlay	12,409	8,789	20,000	10,000
	Subtotal Capital Outlay	12,409	0,709	20,000	10,000
	Total: Sidewalk Projects	24,714	34,703	40,000	20,000
	Totali Sidewalk Projects	21,711	31,703	10,000	20,000
32 - Mur	als/Public Art				
31600	Professional Services	16,626	3,500	2,500	2,500
	Total: Murals/Public Art	16,626	3,500	2,500	2,500
36 - ADA	Compliance				
31600	Professional Services	2,860	4,661	3,500	3,500
	Total: ADA Compliance	2,860	4,661	3,500	3,500
	_				
	lic Facilities				
31600	Professional Services	1,129		50,000	
34200	Natural Gas		377		
34300	) Electricity		254		
34400			33	126	126
34500			100	336	336
34600			76	282	282
38710	Other Expenses	818	22,024		
42100	Land & Buildings	149	,-	458,625	
43100	Capital Construction	0			
13100	Subtotal Capital Outlay	2,096	22,864	509,369	744
		,	,	· <b>,</b> ·	
	Total: Public Facilities	2,096	22,864	509,369	744

# City Wide Capital Improvements Fund - 19 Expenditures

Experiui	iui &	2012	2013	2014	2015
Account #	<b>Expenditure By Department</b>	Actual	Estimated	Budget	Estimated
48 - Stree	t Improvements Project				
31600	Professional Services	20,857	39,333	400,000	400,000
	Subtotal Charges & Services	20,857	39,333	400,000	400,000
	Total: Street Improvements Project	20,857	39,333	400,000	400,000
68 - Storn	n Water System Improvements				
31600	Professional Services	15,264	408,779	1,000,000	
	Subtotal Charges & Services	15,264	408,779	1,000,000	0
	Total:				
	Storm Water System Improvements	15,264	408,779	1,000,000	0
	Non-Departmental				
31100	Liability Insurance	3,497	4,132	3,861	3,861
31410	Accounting & Administration Fed			70,776	70,776
38100	Bank Service Fees	780	750	750	750
38715	Tabor Refund	0	- 4 000		== 00=
	Subtotal Charges & Services	4,277	4,882	75,387	75,387
	Total: Non-Departmental	4,277	4,882	75,387	75,387
94 & 95 -	Transfers To Other Funds				
39002	Transfer To General Fund	350,000	300,000	150,000	150,000
39080	Transfer To Capital Projects Fun	d	2,041,934	1,458,066	
39090	Transfer To Debt Service Fund	1,353,237	1,379,742	1,372,059	1,371,059
	Total: Transfers To Other Funds	1,703,237	3,721,676	2,980,125	1,521,059
Total: City	Wide Capital Improvements	1,858,956	4,260,398	5,060,881	2,073,190
-	· =		<del></del>	<del></del>	

# M.L.&P. Fund

	Estimated 2013	Budget 2014	Estimated 2015
Working Capital	2,688,054	1,043,407	1,057,567
Revenues:			
Charges & Services	5,671,000	5,874,680	5,874,680
Income from Investments	6,500	7,000	7,400
Miscellaneous _	52,072	102.000	27,000
Total Revenue =	5,729,572	5,983,680	5,909,080
Expenditures:			
Personnel	419,151	442,655	442,654
Charges & Services	4,423,573	4,891,279	4,960,529
Capital Outlay	1,315,000	365,000	145,000
Debt Service	270,495	270,585	270,541
Transfers to Other Funds $\_$		0	0
Total Expenditures =	7,374,219	5,969,519	5,818,724
Working Capital	1,043,407	1,057,567	1,147,923

## 2014 Municipal Light & Power Fund Budget

#### **Summary:**

Municipal Light and Power provides electric service to residential, commercial, industrial and wholesale customers which equates to approximately 45% of Delta's population.

#### 2013 Highlights:

- Completion of 115kV transmission line loop
- Acquisition of approximately 100 customers from DMEA
- 10% increase in the cost of purchased power

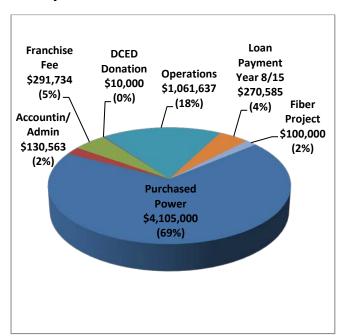
#### 2014 Highlights:

- 10% anticipated increase in the cost of purchased power
- 3% increase in rates for Commercial/Industrial customers
- 8% increase in rates for Residential customers

## Revenue Breakdown \$5,983,680

#### Street Yard Lighting \$30,430 Lighting \$30,000 (1%) Wholesale (1%) \$134,250 Misc (2%) Residential \$149,000 \$2,240,000 (2%) (37%)Commerc/ Industrial \$3,400,000 (57%)

### Expense Breakdown \$5,969,518



### **Key Indicators:**

	2010	2011	2012	2013**	National Avg
Reliability Rate	99.974%	99.999%	99.999%	99.999%	99.960%
Outage Time*	136.60	5.78	7.88	5.50	210.20

<sup>\*</sup>Average outage per customer per year

<sup>\*\*</sup>Estimated

# Municipal Light & Power Fund - 41 Revenue - 00

		2012	2013	2014	2015
Account #	Revenues by Source	Actual	Estimated	Budget	Estimated
	Charges & Services				
64410	Commercial User Charges	3,321,697	3,480,000	3,400,000	3,400,000
64415	Wholesale User Charges	125,216	127,000	134,250	134,250
64420	Residential User Charges	1,897,767	1,965,000	2,240,000	2,240,000
64440	Street Lighting Charges	28,517	29,000	30,430	30,430
64450	Yard Lighting Charges	30,793	30,000	30,000	30,000
64490	Other Charges For Services	45,400	40,000	40,000	40,000
	Subtotal Charges & Services	5,449,390	5,671,000	5,874,680	5,874,680
	Income From Investments				
66110	Interest On Investments	17,949	6,500	7,000	7,400
00110	Subtotal Income From Investments	17,949	6,500	7,000	7,400
	Captotal moonto i formit would be	17,010	0,000	7,000	7, 100
	Miscellaneous Revenues				
63330	Other State Grants			75,000	
66230	Other Rental	13,557		6,500	6,500
66520	Sale Of Supplies & Materials			500	500
66570	Other Revenues	25,216	21,000	20,000	20,000
66575	MEAN - Capacity Credit	93,231	31,072		
	Subtotal Miscellaneous Revenues	132,004	52,072	102,000	27,000
Total: Mur	nicipal Light & Power Fund	5,599,343	5,729,572	5,983,680	5,909,080

•		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
35 - Substa	ations				
31600	Professional Services	324,069	20,000	60,000	5,000
	Subtotal Capital Outlay	324,069	20,000	60,000	5,000
7	Fotal Substations	324,069	20,000	60,000	5,000
36 - Trans	mission Project				
31600	Professional Services	1,398,927	700,000		
38910	Principal Expense	132,962	139,488	145,995	152,667
38920	Interest Expense	139, 175	131,007	124,590	117,874
	Subtotal Charges & Services	1,671,064	970,495	270,585	270,541
7	Fotal Transmission Project	1,671,064	970,495	270,585	270,541
40 - Trans	mission System Rebuilding				
24400	Construction Materials & Supplies	5,877	40,000	200,000	125,000
31600	Professional Services				5,000
	Subtotal Capital Outlay	5,877	40,000	200,000	130,000
	Γotal _				
7	Fransmission System Rebuilding	5,877	40,000	200,000	130,000
41 - Street	Lighting				
24400	Construction Materials & Supplies		5,000	5,000	5,000
	Subtotal Capital Outlay	0	5,000	5,000	5,000
7	Fotal Street Lighting	0	5,000	5,000	5,000
45 - Trans	mission & Distribution Extensions (DMEA)				
24400	Construction Materials & Supplies	461,309	450,000		
-	Subtotal Capital Outlay  Fotal Transmission &	461,309	450,000	0	0
	Distribution Extensions (DMEA)	461,309	450,000	0	0

		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
51 - Purch	ased Power				
31910	WAPA Bureau	165,072	170,000	200,000	204,000
31940	Municipal Energy Agency	2,776,703	3,550,000	3,905,000	4,100,250
	Subtotal Charges & Services	2,941,775	3,720,000	4,105,000	4,304,250
-	Total Purchased Power	2,941,775	3,720,000	4,105,000	4,304,250
53 - Power	Generation				
12100	Regular Salaries	68,391	65,000		
12600	Cell Phone Stipend	213	80		
13100	Overtime	180	500		
14100	Social Security	4,966	5,017		
14200	Pension Contribution	3,352	3,250		
15100	Group Insurance	22,014	24,800		
15300	Worker's Compensation	1,939	2,453		
	Subtotal Personnel Services	101,055	101,100	0	0
22100	Operating Materials & Supplies	2,689	3,463		
22800	Uniforms & Protective Clothing	360	250		
24200	Repair Parts & Materials	161	2,008		
25200	Fuel Oil	8,341	7,000		
25300	Oil & Lubricants	4,610	4,000		
31600	Professional Services		5,000		
32200	Advertising & Legal Notices		50		
33100	Travel, Education & Training	1,019	2,500		
33600	Dues, Memberships & Subscriptions	3,257	4,500		
34100	Telephone	6,186	6,751		
34200	Natural Gas	27,898	26,511		
34900	Alarm Systems		216		
35300	Repairs & Maintenance	2,509	2,000		
36500	Medical Services	67	150		
37100	Lease Expense	651	2,613		
38500	IT	220	150		
38710	Other Expenses	143	500		
38840	Energy Audit Program				
	Subtotal Charges & Services	58,111	67,662	0	0
42100	Buildings & Improvements		40,000	30,000	
46200	Equipment	16,140			
	Subtotal Capital Outlay	16,140	40,000	30,000	0
-	Total: Power Generation	175,306	208,762	30,000	0

•		2012	2013	2014	2015
Account #	# Expenditure By Department	Actual	Estimated	Budget	Estimated
55 - Tran	nsmission & Distribution				
12100	Regular Salaries	268,214	237,490	325,832	325,832
12200	Part-Time Salaries	1,900	1,200		
12600	Cell Phone Stipend	711	680	760	760
13100	Overtime	1,926	2,000	2,500	2,500
14100	Social Security	19,036	18,465	25, 176	25, 176
14200	Pension Contribution	11,308	11,875	16,292	16,292
15100	Group Insurance	35,205	39,939	64,547	64,547
15300	Worker's Compensation	5,060	6,403	7,548	7,548
	Subtotal Personnel Services	343,360	318,052	442,654	442,654
22100	Operating Materials & Supplies	9,126	5,500	7,500	7,500
22800	Uniforms & Protective Clothing	1,746	1,750	2,000	2,000
24300	Street Lights Supplies	2,848	1,500	3,500	3,500
31300	Maintenance Agreement	1,294	1,000	1,000	1,000
31600	Professional Services	1,070	30,000	35,000	5,000
33100	Travel, Education & Training	2,406	2,400	5,000	5,000
33600	Dues, Memberships & Subscriptions	3,309	3,300	4,000	4,000
34100	Telephone	444	2,000	7,000	7,000
35100	Vehicle & Equipment Use & Maint.	42,174	42,174	42,174	42,174
35200	Future Vehicle & Eq. Replacement	31,900	35,650	36,944	36,944
35300	Repairs & Maintenance	37,481	37,000	37,000	37,000
36500	Medical Services	214	252	250	250
37100	Lease Expenses			3,000	3,000
38710	Other Expenses			500	500
	Subtotal Charges & Services	134,012	162,526	184,868	154,868
42100	Buildings & Improvements			60,000	
43200	Improvements Other Than Buildings		50,000	5,000	
46200	Equipment	6,798	10,000	5,000	5,000
70200	Subtotal Capital Outlay	6,798	60,000	70,000	5,000
	Castotol Capital Callay				
	Total: Transmission & Distribution	484,170	540,578	697,522	602,522

		2012	2013	2014	2015
Account	# Expenditure By Department	Actual	Estimated	Budget	Estimated
57 - Fibe	er Optic				
24400	Construction Materials & Supplies			100,000	
	Subtotal Charges & Services	0	0	100,000	0
	Total: Fiber Optic	0	0	100,000	0
58 - Adn	ninistration & General				
31100	Liability Insurance	5,598	6,616	6,184	6,184
31410	Accounting & Administration Fee	130,000	130,000	130,563	130,563
31430	Franchise Tax Equivalents	262,463	281,550	291,734	291,734
31600	Professional Services	650	115	- , -	- , -
32100	Postage	27,968	38,000	20,500	20,500
33100	Travel Education & Training	4,594	4,500	4,500	4,500
33600	Dues, Memberships & Subscriptions	378	443	400	400
34200	Natural Gas			3,300	3,300
34400	Trash Collections	300	300	330	330
34500	Water Service	480	561	600	600
34600	Sewer Service	282	300	300	300
38400	Donations & Contributions	10,000	10,000	10,000	10,000
38705	MEAN Litigation			32,000	32,000
38710	Other Expenses	86	1,000	1,000	1,000
38720	Insurance Deductible				
	Subtotal Charges & Services	442,799	473,385	501,411	501,411
	Total: Administration & General	442,799	473,385	501,411	501,411
94 & 95	- Transfers/Contributions To Other Funds				
39002	Transfer To General Fund	625,000	500,000		
39048	Transfer To Golf Course	427,597	446,000		
39070	Transfer To Unemployment Fund	30,000	-,		
	Total: Transfers To Other Funds	1,082,597	946,000	0	0
Total: M	unicipal Light & Power Fund	7,588,966	7,374,219	5,969,518	5,818,724
		-,000,000	.,,	3,000,0.0	

# Sewer Fund

	Estimated 2013	Budget 2014	Estimated 2015
Working Capital	2,505,957	2,470,588	1,884,537
Revenues:			
Charges & Services	1,216,600	1,297,600	1,297,600
Income from Investments	4,500	5,000	5,000
Miscellaneous	44,900	41,200	41,200
Total Revenue =	1,266,000	1,343,800	1,343,800
Expenditures:			
Personnel	437,334	412,667	412,667
Charges & Services	656,458	1,107,868	607,868
Capital Outlay	33,260	35,000	25,000
Debt Service	174,317	174,316	174,316
Transfers to Other Funds	0	200,000	200,000
Total Expenditures =	1,301,369	1,929,851	1,419,851
Working Capital	2,470,588	1,884,537	1,808,485

### **2014 Sewer Fund Budget**

#### **Summary:**

The City of Delta Sewer department provides wastewater collection and treatment service to residential, commercial, industrial and wholesale customers which equates to approximately 70% of Delta's population.

#### 2013 Highlights:

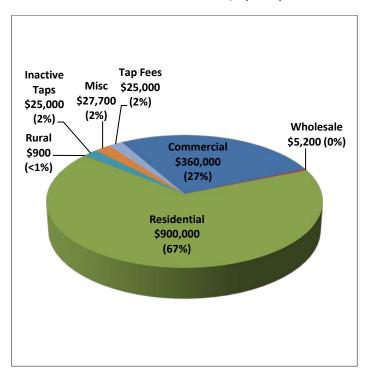
- Installation of a new main in the alley from 2<sup>nd</sup> to 1<sup>st</sup> Streets between Grand Ave. and Howard St.
- Installation of a new backup power generator at the H-38 lift station
- Finished the digester upgrade at the treatment plant.
- Installed natural gas service to the plant and replaced the aging backup generator with a new natural gas generator

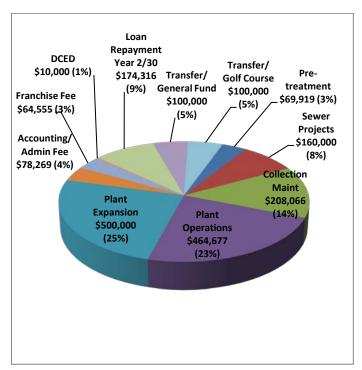
#### 2014 Highlights:

- 6% increase in rates for Commercial, Industrial, and Residential customers
- Extensive investigation for Infiltration/Inflow planned
- Replacement of HVAC system and repair of asphalt pad at the treatment plant planned

#### Revenue Breakdown \$1,343,800

#### Expense Breakdown \$1,929,851





### **Key Indicators:**

	2010	2011	2012	2013*
Sewer treated at plant (gal)	354,050,000	378,140,000	371,570,000	377,736,000
# of sewer backups	4	2	4	2
# of State violations	0	0	0	0

<sup>\*</sup>Estimated

### Sewer Fund - 42 Revenue - 00

IVEACURE	Neveride - 00						
		2012	2013	2014	2015		
Account #	Revenues by Source	Actual	Estimated	Budget	Estimated		
	Charges & Services						
64410	Commercial User Charges	355,684	320,000	360,000	360,000		
64415	Wholesale User Charges	4,398	4,500	5,200	5,200		
64420	Residential User Charges	844,860	860,000	900,000	900,000		
64430	Rural User Charges	564	600	900	900		
64460	Inactive Tap User Fees	24,828	25,000	25,000	25,000		
64490	Other Charges For Services	7,541	6,500	6,500	6,500		
	Subtotal Charges & Services	1,237,875	1,216,600	1,297,600	1,297,600		
	Income From Investments						
66110	Interest On Investments	5,852	4,500	5,000	5,000		
	Subtotal Income From Investments		4,500	5,000	5,000		
	Miscellaneous Revenues						
66230	Other Rental	4,250	4,000	4,200	4,200		
66410	System Investment Fees	72,300	29,900	25,000	25,000		
66570	Other Revenues	16,046	11,000	12,000	12,000		
	Subtotal Miscellaneous Revenues	92,596	44,900	41,200	41,200		
Total: Sev	ver Fund	1,336,323	1,266,000	1,343,800	1,343,800		

Exportation 65		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
32 - Sewer	Pretreatment				
12100	Regular Salaries	44,506	46,336	46,342	46,342
12600	Cell Phone Stipend	161	160	320	320
13100	Overtime		209		
14100	Social Security	3,358	3,573	3,570	3,570
14200	Pension Contribution	2,225	2,317	2,317	2,317
15100	Group Insurance	6,203	6,182	6,176	6,176
15300	Worker's Compensation	1,119	1,415	1,285	1,285
	Subtotal Personnel Services	57,572	60,192	60,010	60,010
22100	Operating Materials & Supplies	179	300	400	400
31600	Professional Services	2,440	3,000	3,000	3,000
33100	Travel, Education & Training	1,046	1,000	1,000	1,000
33600	Dues, Memberships, & Subscriptions	50	50	50	50
34300	Electricity	892	937	937	937
35100	Vehicle Equipment Use & Maint.	3,305	3,305	3,305	3,305
35200	Future Vehicle & Eq. Replacement	800	800	917	917
38710	Other Expenses	240	300	300	300
	Subtotal Charges & Services	8,952	9,692	9,909	9,909
46200	Equipment				
	Subtotal Capital Outlay	0	0	0	0
	Total: Sewer Pretreatment	66,524	69,884	69,919	69,919
33 - Misce	llaneous Sewer Extensions				
24400	Construction Materials & Supplies	14,227	5,602	150,000	150,000
31600	Professional Services			10,000	10,000
	Subtotal Materials & Supplies	14,227	5,602	160,000	160,000
	Total: Miscellaneous Sewer Ext.	14,227	5,602	160,000	160,000
	Collection				
12100	Regular Salaries	84,348	84,069	73,868	73,868
13100	Overtime	1,328	3,000	3,000	3,000
14100	Social Security	6,348	6,661	5,880	5,880
14200	Pension Contribution	4, 191	4,203	3,693	3,693
15100	Group Insurance	13,624	13,519	11,724	11,724
15300	Worker's Compensation	1,221	1,546	2,049	2,049
	Subtotal Personnel Services	111,060	112,998	100,215	100,215

		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
22100	Operating Materials & Supplies	10,960	7,500	7,500	7,500
22800	Uniforms & Protective Clothing	283	200	200	200
24200	Repair Parts & Materials	4,739	5,000	4,500	4,500
31300	Maintenance Agreement	1,200	1,200	1,200	1,200
31600	Professional Services	362	1,000	1,000	1,000
33100	Travel, Education & Training	200	200	200	200
34100	Telephone	2,795	1,050	4,000	4,000
34200	Natural Gas	669	1,000	670	670
34300	Electricity	5,958	4,315	6,390	6,390
35100	Vehicle & Equipment Use & Maint.	31,560	31,560	31,560	31,560
35200	Future Vehicle & Eq. Replacement	15,700	15,700	15,860	15,860
35300	Repairs & Maintenance		104		
37100	Lease Expense		913		
38710	Other Expenses	50	200	50	50
	Subtotal Charges & Services	74,476	69,942	73,130	73,130
46200	Equipment	13,451	8,260	10,000	
10200	Subtotal Capital Outlay	13,451	8,260	10,000	0
	Sabistal Safra Salitay	10, 101	0,200	10,000	Ü
Т	otal: Sewer Collection	198,987	191,200	183,345	173,345
36 - Sewer	Plant Operations				
12100	Regular Salaries	198,638	194,252	183,550	183,550
12600	Cell Phone Stipend	442	440	1,080	1,080
13100	Overtime	138	500	500	500
14100	Social Security	13,702	14,932	14,162	14,162
14200	Pension Contribution	9,275	9,713	9,178	9,178
15100	Group Insurance	38,644	43,266	41,107	41,107
15300	Worker's Compensation	822	1,041	2,866	2,866
	Subtotal Personnel Services	261,661	264,144	252,443	252,443

		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
22100	Operating Materials & Supplies	6,522	5,000	5,000	5,000
22200	Chemicals & Lab Supplies	17,811	27,000	25,000	25,000
22800	Uniforms & Protective Clothing	187	842	540	540
24200	Repair Parts & Materials	7,284	8,000	8,000	8,000
25100	Gas & Diesel	1,420	3,000	2,000	2,000
25300	Oil & Lubricants	949	1,740	1,720	1,720
31600	Professional Services	7,828	12,000	15,000	15,000
31820	Discharge Permits	6,563	7,000	7,000	7,000
33100	Travel, Education & Training	393	500	1,000	1,000
33600	Dues, Memberships, & Subscriptions	609	600	600	600
34100	Telephone	2,295	2,600	2,500	2,500
34200	Natural Gas			15,000	15,000
34300	Electricity	91,531	100,000	75,000	75,000
34400	Trash Collections	900	900	1,000	1,000
34500	Water Service	2,325	3,000	3,200	3,200
34600	Sewer Service	282	282	300	300
34900	Alarm Systems		700	440	440
35100	Vehicle & Equipment Use & Maint.	4,200	4,200	4,200	4,200
35200	Future Vehicle & Eq. Replacement	10,012	10,012	10,508	10,508
35300	Repairs & Maintenance	20,202	5,700	8,700	8,700
36500	Medical Services	25		25	25
38500	IT	62	50	50	50
38710	Other Expenses	36_	500	500	500
	Subtotal Charges & Services	181,436	193,626	187,283	187,283
46200	Equipment	1,629	25,000	25,000	25,000
	Subtotal Capital Outlay	1,629	25,000	25,000	25,000
т	otal: Sewer Plant Operations	444,726	482,770	464,726	464,726

		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
38 - Plant	Expansion				
31600	Professional Services	679, 191	200,000	500,000	
	Subtotal Charges & Services	679, 191	200,000	500,000	0
	Total: Flood Control	679,191	200,000	500,000	0
39 - Sewe	r Administration & General				
31100	Liability Insurance	12.056	14,175	13,322	13,322
31410	Accounting & Administration Fee	85,000	85,000	78,269	78,269
31430	Franchise Tax Equivalents	59,033	60,505	64,555	64,555
31200	Postage	00,000	00,000	4,600	4,600
32200	Advertising		100	25	25
33100	Travel, Education & Training	396	1,000	400	400
33600	Dues, Memberships & Subscriptions	326	666	500	500
34100	Telephone	234	225	225	225
38400	Donations & Contributions	10,000	10,000	10,000	10,000
38500	IT	367	250	250	250
38710	Other Expenses	2,890	3,200	3,200	3,200
38720	Insurance Deductible	4,666	2,475	2,200	2,200
	Subtotal Charges & Services	174,968	177,596	177,546	177,546
	Total: Sewer Admin. & General	174,968	177,596	177,546	177,546
	5 IN 5				
	r Fund Non-Departmental	E0 000	00.000	02.452	06.754
38910	Principal Payments	50,982	90,262	93,452	96,754
38920	Interest Expense	<u>96,395</u>	84,055	80,864	77,562
	Subtotal Prin. & Int. Charges	147,377	174,317	174,316	174,316
	Total: Sewer Non-Departmental	147,377	174,317	174,316	174,316
95 - Tran	sfers To Other Funds				
39002	Transfer to General Fund			100,000	100,000
39048	Transfer to Golf Course Fund			100,000	100,000
	Total: Transfers to Other Funds	0	0	200,000	200,000
Total: Se	wer Eund	1,726,000	1 201 260	1 020 954	1 /10 951
i Otal. Se	WCI FUIIU	1,720,000	1,301,369	1,929,851	<u>1,419,851</u>

# Water Fund

	Estimated 2013	Budget 2014	Estimated 2015
Working Capital	2,058,364	2,244,481	2,044,947
Revenues:			
Charges & Services	1,928,500	2,055,800	2,056,000
Income from Investments	3,250	3,000	3,000
Miscellaneous	32,550	28,250	31,250
Total Revenue =	1,964,300	2,087,050	2,090,250
Expenditures:			
Personnel	513,563	425,048	425,048
Charges & Services	1,161,120	1,156,536	1,156,546
Capital Outlay	103,500	250,000	250,000
Transfers to Other Funds	0	455,000	455,000
Total Expenditures =	1,778,183	2,286,584	2,286,594
Working Capital	2,244,481	2,044,947	1,848,604

## **2014 Water Fund Budget**

#### **Summary:**

The City of Delta Water department provides water service to residential, commercial, industrial and wholesale customers which equates to approximately 80% of Delta's population.

#### 2013 Highlights:

- Replacement of ¾ mile of small diameter and aging waterlines.
- Installation of chlorine booster pump station in North Delta

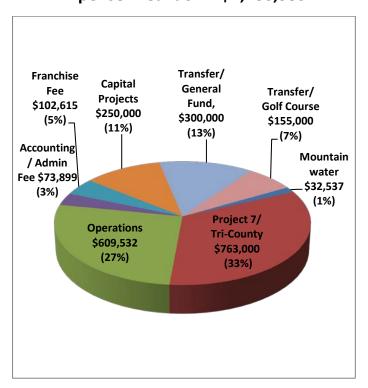
#### 2014 Highlights:

- 8% increase in rates for Commercial/Industrial customers
- 7% increase in rates for Residential customers

#### Revenue Breakdown \$2,087,050

#### System Investment fees, \$10,000 Comm **Tap Fees** Customers\$ Misc \$5,000 600,000 \$19,750 Wholesale (<1%) (29%) \$115,000 (1%) (6%) Rural \$22,000 (1%) Raw water \$15,300 Res (1%) Customers \$1.3M (62%)

#### Expense Breakdown \$2,286,583



### **Key Indicators:**

	2010	2011	2012	2013**	National Avg.
Water Purchased*	512,409,000	501,342,000	541,178,000	489,338,000	N/A
Water sold*	457,799,000	461,254,000	494,019,000	427,456,000	N/A
% water loss	10.66%	8.00%	8.71%	12.65%	14%

<sup>\*</sup>gallons

<sup>\*\*</sup> Estimated

# Water Fund - 45 Revenue - 00

17CACI IC	iveserine - oo					
		2012	2013	2014	2015	
Account #		Actual	Estimated	Budget	Estimated	
	Charges & Services					
64410	Commercial User Charges	579,326	540,000	600,000	600,000	
64415	Wholesale User Charges	113,349	105,000	115,000	115,000	
64416	Raw Water	39,590	40,000	15,300	15,500	
64417	Tri County Augmentation	2,875				
64420	Residential User Charges	1,201,938	1,220,000	1,300,000	1,300,000	
64430	Rural User Charges	20,556	20,000	22,000	22,000	
64490	Other Charges For Services	7,846	3,500	3,500	3,500	
	Subtotal Charges & Services	1,965,480	1,928,500	2,055,800	2,056,000	
	Income From Investments					
66110	Interest On Investments	4,563	3,250	3,000	3,000	
	Subtotal Income From Investments	4,563	3,250	3,000	3,000	
	Miscellaneous Revenues					
66230	Other Rental	750	750	750	750	
66410	System Investment Fees	39,000	16,500	10,000	10,000	
66411	Water Tapping Fee	7,400	2,800	5,000	5,000	
66520	Sale Of Supplies & Materials		500	500	500	
66570	Other Revenues	18,306	12,000	12,000	15,000	
	Subtotal Miscellaneous Revenues	65,456	32,550	28,250	31,250	
Total: W	ater Fund	2,035,499	1,964,300	2,087,050	2,090,250	
	=					

## Water Fund - 45 Expenditures

Expendit	tures				
		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
41 - Source	e Of Supply				
22100	Operating Materials & Supplies		123	234	234
24200	Repair Parts & Materials	1,198	2,850	4,500	4,500
31600	Professional Services	2,450	1,100	3,000	3,000
31970	Tri-County (Dallas) Contract	311,222	311,220	313,000	313,000
33600	Dues, Memberships & Subscriptions	7,224	7,900	8,000	8,000
35100	Vehicle & Equipment Use & Maint.	11,250	11,250	11,250	11,250
35200	Future Vehicle & Eq. Replacement	5,800	5,800	5,553	5,553
46300	Water Shares	66,000			
	Subtotal Charges & Services	405, 144	340,243	345,537	345,537
1	Total: Source Of Supply	405,144	340,243	345,537	345,537
42 Weter	Treatment				
<b>43 - Water</b> 31600	Professional Services	460,001	450,000	450,000	450,000
31000		460,001	450,000 450,000	450,000	450,000
	Subtotal Charges & Services	460,001	450,000	450,000	450,000
1	otal: Water Treatment	460,001	450,000	450,000	450,000
44 - Pumni	ng Stations				
34300	Electricity	4,388	4,500	4,500	4,500
0.000	Subtotal Charges & Services	4,388	4,500	4,500	4,500
1	Fotal: Pumping Stations	4,388	4,500	4,500	4,500
46 - Transr	mission & Distribution				
12100	Regular Salaries	347,553	346,965	285,843	285,843
12300	Other Compensation		5,862		
12600	Cell Phone Stipend	281	440	440	440
13100	Overtime	8,746	12,000	12,000	12,000
14100	Social Security	26,933	27,943	22,818	22,818
14200	Pension Contribution	17,359	17,348	14,292	14,292
15100	Group Insurance	79,306	93,511	79,440	79,440
15300	Worker's Compensation	7,501	9,494	10,214	10,214
	Subtotal Personnel Services	487,679	513,563	425,048	425,048

## Water Fund - 45 Expenditures

Experient	ui G	0040	0040	0044	2045
A 1 //	Form and Pitters and Day Days and the control	2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
22100	Operating Materials & Supplies	12,498	13,000	13,000	13,000
22800	Uniforms & Protective Clothing	343	343	343	343
24200	Repair Parts & Materials	30,566	40,000	40,000	40,000
24600	Asphalt & Other Surfacing	534		500	500
31300	Maintenance Agreement	2,731	4,200	4,200	4,200
31600	Professional Services	2,312	1,000	1,000	1,000
33100	Travel, Education & Training	1,006	700	700	700
33600	Dues, Memberships & Subscriptions	192	200	200	200
35100	Vehicle Equipment Use & Maint.	73,250	73,250	73,250	73,250
35200	Future Vehicle & Eq. Replacement	21,155	21,155	25,244	25,244
35300	Repairs & Maintenance	5,988	1,000	1,000	1,000
36500	Medical Services	288	300	300	300
38500	IT	62	50	50	50
38710	Other Expenses	610	609	100	100
	Subtotal Charges & Services	151,535	155,807	159,887	159,887
43200	Improvements Other Than Buildings				
46200	Equipment	22,915	3,500		
	Subtotal Capital Outlay	22,915	3,500	0	0
		,	-,		
Т	otal: Transmission & Distribution	662,129	672,870	584,935	584,935
49 - Admin	istration & General				
31100	Liability Insurance	8,023	9,484	8,863	8,863
31410	Accounting & Administration Fee	100,000	100,000	73,899	73,899
31430	Franchise Tax Equivalents	93,226	96,250	102,615	102,625
31600	Professional Services	1,617	1,300	1,300	1,300
32000	Postage			7,500	7,500
33100	Travel, Education & Training	284	1,521	700	700
33600	Dues, Memberships, & Subscriptions	249	250	250	250
34100	Telephone	973	915	915	915
34500	Water Service	275	200	220	220
35200	Future Vehicle & Eq. Replacement	300	300		
38710	Other Expenses	40	350	350	350
38720	Insurance Deductible				
	Subtotal Charges & Services	204,987	210,570	196,612	196,622
Т	otal: Water Admin. & General	204,987	210,570	196,612	196,622
-	<del></del>		-		

## Water Fund - 45 Expenditures

-		2012	2013	2014	2015	
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated	
50 - Misc	ellaneous Water Projects					
24400	Construction Materials & Supplies	23,073	100,000	200,000	200,000	
31600	Professional Services			50,000	50,000	
	Subtotal Capital Outlay	23,073	100,000	250,000	250,000	
	Total: Miscellaneous Water Projects	23,073	100,000	250,000	250,000	
95 - Tran	sfers To Other Funds					
39002	Transfer to General Fund			300,000	300,000	
39048	Transfer to Golf Course Fund			155,000	155,000	
	Total: Miscellaneous Water Projects	0	0	455,000	455,000	
	<u> </u>					
Total: Wa	ater Fund	1,759,722	1,778,183	2,286,584	2,286,594	

# Refuse Fund

Working Capital	2013 1,187,303	Budget 	Estimated 2015 1,156,071
Revenues:			
Charges & Services	607,900	673,000	673,000
Income from Investments	1,650	1,600	1,600
Miscellaneous	7,400	8,000	8,080
Total Revenue =	616,950	682,600	682,680
Expenditures:			
Personnel	146,942	147,308	147,308
Charges & Services	311,483	375,050	375,050
Transfers to Other Funds	150,000	200,000	160,000
Total Expenditures =	608,425	722,358	682,358
Working Capital	1,195,828	1,156,071	1,156,393

# **2014 Refuse Fund Budget**

#### **Summary:**

The City of Delta Refuse Fund provides trash collection service to residential, commercial, industrial and wholesale customers which equates to approximately 65% of Delta's population.

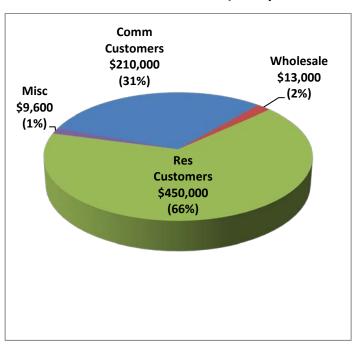
#### 2013 Highlights:

• Replaced the oldest collection truck

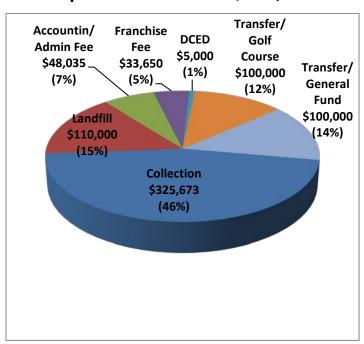
#### 2014 Highlights:

- 4% increase in rates for Commercial/Industrial customers
- 13% increase in rates for Residential customers

# Revenue Breakdown \$682,600



# Expense Breakdown \$722,358



# **Key Indicators:**

	2010	2011	2012	2013*
Tons of trash hauled	4,898	4,583	4,559	4,377
Number of trips to landfill	503	479	470	453
Total cost	\$117,505	\$109,936	\$106,306	\$109,435

<sup>\*</sup>Estimated

# Refuse Fund - 47 Revenue - 00

Account #         Revenues by Source         Actual         Estimated         Budget         Estimated           Charges & Services         64410         Commercial User Charges         222,956         200,000         210,000         210,           64415         Wholesale User Charges         12,300         12,900         13,000         13,           64420         Residential User Charges         383,377         395,000         450,000         450,           Subtotal Charges & Services         618,633         607,900         673,000         673,           Income From Investments           66110         Interest On Investments         2,911         1,650         1,600         1,           M iscellaneous Revenues           66570         Other Revenues         12,592         7,400         8,000         8,           67702         Transfer From General Fund         95,500         7,400         8,000         8,           Subtotal Miscellaneous Revenues         108,092         7,400         8,000         8,	Revenu	Revenue - 00						
Charges & Services           64410         Commercial User Charges         222,956         200,000         210,000         210,           64415         Wholesale User Charges         12,300         12,900         13,000         13,           64420         Residential User Charges         383,377         395,000         450,000         450,           Subtotal Charges & Services         618,633         607,900         673,000         673,           Income From Investments           Interest On Investments         2,911         1,650         1,600         1,           Subtotal Income From Investments         2,911         1,650         1,600         1,           Miscellaneous Revenues         2,911         1,650         1,600         1,           66570         Other Revenues         12,592         7,400         8,000         8,           67702         Transfer From General Fund         95,500         7,400         8,000         8,           Subtotal Miscellaneous Revenues         108,092         7,400         8,000         8,			2012	2013	2014	2015		
64410         Commercial User Charges         222,956         200,000         210,000         210,000         210,600         210,600         210,000         210,000         210,000         210,000         210,000         13,000         13,000         13,000         13,000         13,000         13,000         450,000         450,000         450,000         450,000         450,000         673,000	Account #	# Revenues by Source	Actual	Estimated	Budget	Estimated		
64415       Wholesale User Charges       12,300       12,900       13,000       13,000       13,000       13,000       450,000       450,000       450,000       450,000       450,000       450,000       673,000       1,600<	<u>-</u>	Charges & Services						
64420         Residential User Charges Subtotal Charges & Services         383,377 618,633         395,000 607,900         450,000 673,000         450, 673,000           Income From Investments           66110         Interest On Investments Subtotal Income From Investments         2,911 2,911         1,650 1,650         1,600 1,600         1,600 1,600           Miscellaneous Revenues 66570         Other Revenues Other Revenues         12,592 12,592         7,400 7,400         8,000 8,000         8,000 8,000           67702         Transfer From General Fund Subtotal Miscellaneous Revenues         108,092         7,400         8,000         8,	64410	Commercial User Charges	222,956	200,000	210,000	210,000		
Subtotal Charges & Services   618,633   607,900   673,000   673,	64415	Wholesale User Charges	12,300	12,900	13,000	13,000		
Income From Investments   2,911   1,650   1,600   1,	64420	Residential User Charges	383,377	395,000	450,000	450,000		
Miscellaneous Revenues         2,911         1,650         1,600		Subtotal Charges & Services	618,633	607,900	673,000	673,000		
Miscellaneous Revenues         2,911         1,650         1,600								
Miscellaneous Revenues         12,592         7,400         8,00		Income From Investments						
Miscellaneous Revenues         66570       Other Revenues       12,592       7,400       8,000       8,         67702       Transfer From General Fund       95,500       95,500       95,000       7,400       8,000       8,         Subtotal Miscellaneous Revenues       108,092       7,400       8,000       8,	66110	Interest On Investments	2,911	1,650	1,600	1,600		
66570 Other Revenues 12,592 7,400 8,000 8, 67702 Transfer From General Fund 95,500 Subtotal Miscellaneous Revenues 108,092 7,400 8,000 8,		Subtotal Income From Investments	2,911	1,650	1,600	1,600		
66570 Other Revenues 12,592 7,400 8,000 8, 67702 Transfer From General Fund 95,500 Subtotal Miscellaneous Revenues 108,092 7,400 8,000 8,								
67702 Transfer From General Fund 95,500 Subtotal Miscellaneous Revenues 108,092 7,400 8,000 8,		Miscellaneous Revenues						
Subtotal Miscellaneous Revenues 108,092 7,400 8,000 8,	66570	Other Revenues	12,592	7,400	8,000	8,080		
	67702	Transfer From General Fund	95,500					
Total: Refuse Fund 729.636 616.950 682.600 682.		Subtotal Miscellaneous Revenues	108,092	7,400	8,000	8,080		
Total: Refuse Fund 729.636 616.950 682.600 682.								
Total: Refuse Fund 729.636 616.950 682.600 682.								
120,000 010,000 002,000	Total: Re	afuse Fund	729,636	<u>616,950</u>	682,600	682,680		

## Refuse Fund - 47 Expenditures

Ехропа	ital 65	0040	0040	0044	0045
A	Formary life was Day Day and was not	2012	2013	2014	2015
Account #		Actual	Estimated	Budget	Estimated
	h Collection	404.070	400.070	400 507	100 507
12100	Regular Salaries	104,379	102,870	102,527	102,527
12600	Cell Phone Stipend	281	280	280	280
13100	Overtime	1,561	1,500	1,500	1,500
14100	Social Security	7,738	8,005	7,979	7,979
14200	Pension Contribution	5,150	5,144	5,126	5,126
15100	Group Insurance	25,577	25,473	25,848	25,848
15300	Worker's Compensation	2,901	3,670	4,047	4,047
	Subtotal Personnel Services	147,587	146,942	147,308	147,308
22100	Operating Materials & Supplies	16,425	100	2,000	2,000
22800	Uniforms & Protective Clothing			100	100
31100	Liability Insurance	1,397	1,652	1,545	1,545
31410	Accounting & Administration Fee	7,000	7,000	48,035	48,035
31430	Franchise Tax Equivalents	29,938	30,395	33,650	33,650
32100	Postage			2,400	2,400
35100	Vehicle & Equipment Use & Maint.	90,000	85,000	85,000	85,000
35200	Future Vehicle & Eq. Replacement	72,286	72,286	87,270	87,270
36500	Medical Services	38	50	50	50
38300	Trash Dumping Fees	109,315	110,000	110,000	110,000
38400	Donations & Contributions	5,000	5,000	5,000	5,000
38720	Insurance Deductible				
	Subtotal Charges & Services	331,399	311,483	375,050	375,050
	Total: Trash Collection	478,986	458,425	522,358	522,358
95 - Transfers To Other Funds					
39002	Transfer To General Fund	100,000	150,000	100,000	100,000
39048	Transfer To Golf Course Fund			100,000	60,000
	Total: Transfers To Other Funds	100,000	<u>150,000</u>	200,000	160,000
Total: Re	fuse Fund	<u>578,986</u>	608,425	722,358	682,358

# Golf Course Fund

	Estimated 2013	Budget 2014	Estimated 2015
Working Capital	1,309	480	5
Revenues:			
Charges & Services	441,243	567,100	567,100
Transfers From Other Funds	446,000	355,000	315,000
Total Revenue =	887,243	922,100	882,100
Expenditures:			
Personnel	298,108	321,646	321,646
Charges & Services	440,090	447,708	412,623
Capital Outlay	4,200	7,500	0
Debt Service	145,674	145,722	145,698
Total Expenditures =	888,072	922,576	879,967
Working Capital	480	5	2,138

## **2014 Golf Course Fund Budget**

#### **Summary:**

The Golf Course Fund includes operations and maintenance of Devil's Thumb Golf Course; 18 hole municipal course servicing Delta County, the Western Slope and out of state golfers.

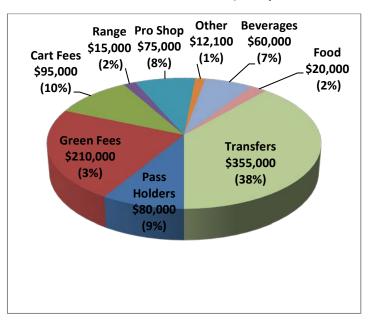
## 2013 Highlights:

- Ranked #7 "Best Courses to Play" by Golf week Magazine
- Implemented of zip code tracking
- Increased tournament participation
- Gained control of fairy ring on golf course greens
- Reduction in total rounds played (associated with fewer "good weather" days)

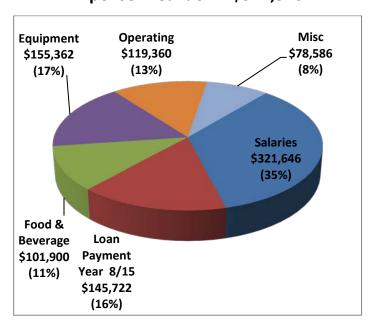
## 2014 Highlights:

- Creation of a 3-5 Strategic Plan
- Focus on data collection and analysis
- Reduced transfers from City Utility Funds

## Revenue Breakdown \$922,100



## Expense Breakdown \$922,576



	2014
Total rounds played	Benchmark being established
Revenue per round played	Benchmark being established
Good weather days	Benchmark being established
Revenue per good weather days	Benchmark being established
Percent is golfers outside Delta County	Benchmark being established
Highest third party state wide ranking	Benchmark being established
Net food and beverage profit	Benchmark being established
Total transfer required	Benchmark being established

# Golf Course Fund - 48 Revenue - 00

		2012	2013	2014	2015
Account #	Revenues by Source	Actual	Estimated	Budget	Estimated
Go	olf Course Revenue				_
64609	Memberships	74,632	70,000	80,000	80,000
64610	Green Fees	210,397	190,000	210,000	210,000
64611	Cart Rental	97,453	80,000	95,000	95,000
64613	Driving Range	12,943	11,000	15,000	15,000
64614	Pro shop	77,870	70,000	75,000	75,000
64616	Lessons	2,783	800	5,000	5,000
64677	School Programs		2,500	2,500	2,500
66230	Other Rental	123	20	2,100	2,100
66275	Snack Bar Rental	6,600	3,975		
66300	Beverages		8,448	60,000	60,000
66305	Food		4,500	20,000	20,000
66460	Donations			2,500	2,500
66570	Other Revenues	5,099		-	
	Subtotal Golf Course	487,900	441,243	567,100	567,100
Ot	her Financing Sources				
67742	Transfer From Sewer			100,000	100,000
67745	Transfer From Water			155,000	155,000
67747	Transfer From Refuse			100,000	60,000
67741	Transfer From ML&P	427,597	446,000		
	Total Subsidies	427,597	446,000	355,000	315,000
Total - Golf	Course Fund	915,497	887,243	922,100	882,100

# Golf Course Fund - 48 Expenditures

		2012	2013	2014	2015				
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated				
40 - Operat	40 - Operations Expenses								
12100	Salaries	92,262	92,364	94,994	94,994				
12200	Part-Time Salaries	60,706	58,500	60,000	60,000				
12600	Cell Phone Stipend	562	560	560	560				
13100	Overtime	941	825	1,000	1,000				
14100	Social Security & Medicare	11,723	11,647	11,976	11,976				
14200	Pension Contributions	4,545	4,618	4,750	4,750				
15100	Group Insurance	21,443	21,351	21,714	21,714				
15300	Worker's Compensation	5,307	6,716	5,638	5,638				
15400	Unemployment	7,109	500	1,500	1,500				
	Subtotal Personnel	204,598	197,081	202,132	202,132				
22100	Operating Materials & Supplies	18,501	19,391	16,000	13,000				
22200	Chemicals & Lab Supplies	29,749	36,000	40,000	30,000				
31100	Liability Insurance	6,562	8,069	7,554	7,554				
31350	Trees & Landscaping	0,002	0,000	1,500	1,001				
31600	Professional Services	875	1,280	2,000	1,500				
32200	Advertising & Legal Notices	0.0	153	2,000	1,000				
33100	Travel, Education, & Training	820	179	650	250				
33600	Dues, Memberships, & Subscriptions	500	500	600	500				
34100	Telephone	400	750	750	750				
34200	Natural Gas	3,024	4,600	4,600	4,600				
34300	Electricity	14,506	11,000	12,000	12,000				
34400	Trash Collections	1,200	1,200	750	750				
34500	Water	30,088	31,000	6,000	6,000				
35100	Vehicle & Equipment Usage	65,000	65,000	65,000	65,000				
35200	Future Vehicle & Eq. Replacement	44,400	57,000	80,147	80,147				
35300	Repairs & Maintenance	3,163	7,500	3,250	3,250				
36500	Medical Services	594	550	550	500				
37100	Lease Expense	30, 185	27,863	6,965					
	Subtotal Charges & Services	249,567	272,035	248,316	225,801				
42100	Buildings & Improvements								
46200	Equipment								
-3-30	Subtotal Capital Outlay	0	0	0	0				
т	otal-Operations Expenses	454,165	469,116	450,448	427,933				
•	The strains in the strains	10 1, 100	100, 110	100, 110	121,000				

# Golf Course Fund - 48 Expenditures

		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
41 - Clubho	ouse				
12100	Salaries	42,615	39,939	39,936	39,936
12200	Part-Time Salaries	43, 133	40,000	57,000	57,000
12600	Cell Phone Stipend	562	560	560	560
13100	Overtime	180	198	1,000	1,000
14100	Social Security & Medicare	6,381	6,173	7,535	7,535
14200	Pension Contributions	1,965	1,997	1,997	1,997
15100	Group Insurance	7,403	7,324	7,315	7,315
15300	Worker's Compensation	3,820	4,835	4,171	4,171
	Subtotal Personnel	106,059	101,026	119,514	119,514
22100	Operating Materials & Supplies	13,011	9,000	11,000	9,000
22400	Pro-Shop Supplies	58,421	59,000	50,000	45,000
22425	Food Supplies		2,000	13,330	13,330
22450	Beverage Supplies		3,000	38,570	38,750
31100	Liability Insurance	8,805	10,059	9,382	9,382
31300	Maintenance Agreement	2,065	1,500	1,500	1,500
31600	Professional Services	20,652	3,009	3,000	3,000
32200	Advertising & Legal Notices	14,590	20,000	25,000	20,000
33100	Travel, Education, & Training	2,275	2,300	3,000	2,500
33600	Dues, Memberships, & Subscriptions	972	1,155	1,300	1,000
34100	Telephone	1,010	700	750	750
34200	Natural Gas	7,008	7,500	6,500	6,500
34300	Electricity	11,412	10,000	11,000	11,000
34500	Water	483	750	750	800
35300	Repairs & Maintenance	4,035	4,259	1,000	1,000
36500	Medical Services	594	220	500	500
37200	Lease Expense - Cart	47,999	7,384		
38100	Bank Charges	7,237	6,000	7,250	7,250
38500	IT	1,445	560	560	560
38710	Other Expenses	5,809	4,659		
	Subtotal Charges & Services	207,823	153,055	184,392	171,822
42100	Buildings & Improvements	1,395	4,200	4,000	
46200	Equipment			3,500	
	Subtotal Capital Outlay	1,395	4,200	7,500	0
Т	otal- Clubhouse	315,277	258,281	311,406	291,336

# Golf Course Fund - 48 Expenditures

		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
68 - Admini	istration & General				
31410	Accounting & Administration Fee	15,000	15,000	15,000	15,000
	Subtotal Charges & Services	15,000	15,000	15,000	15,000
Т	otal- Administration & General	15,000	15,000	15,000	15,000
90 - Golf Co	ourse Bond Costs				
38910	Principal Payments	71,595	75,110	78,613	82,205
38920	Interest Expense	74,940	70,564	67,109	63,493
	Subtotal Golf Course Bond Costs	146,535	145,674	145,722	145,698
Total - Golf	Course Fund	930,977	888,072	922,576	879,967

# Perpetual Care Fund

	Estimated 2013	Budget 2014	Estimated 2015
Fund Balance	28,510	31,010	33,510
Revenues:			
Cemetery Lots	2,500	3,500	3,500
Total Revenue =	2,500	3,500	3,500
	2,300	3,300	3,300
Expenditures:			
Capital Outlay	0	1,000	1,000
Total Expenditures =	0	1,000	1,000
Fund Balance	31,010	33,510	36,010

# Perpetual Care Fund - 51 Revenue - 00

		2012	2013	2014	2015
Account #	Revenues By Source	Actual	Estimated	Budget	Estimated
64520	Cemetery Lots	4,900	2,500	3,500	3,500
		4,900	2,500	3,500	3,500
Total - Per	petual Care Fund	4,900	2,500	3,500	3,500

# Perpetual Care Fund - 51 Expenditures

_		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
33 - Cemeto	ery				
49100	Cemetery Lots			1,000	1,000
	Subtotal Capital Outlay	0	0	1,000	1,000
Total - Per	petual Care	0	0	1,000	1,000

# Internal Service Fund

	Estimated 2013	Budget 2014	Estimated 2015
Working Capital	974,458	806,476	855,881
P			
Revenues:			
Charges & Services	1,044,490	1,080,239	1,080,239
Income from Investments	1,500	2,000	2,000
Miscellaneous	37,490	8,000	8,000
Total Revenue =	1,083,480	1,090,239	1,090,239
Expenditures:			
Personnel	296,391	258,812	258,811
Charges & Services	443,367	480,822	480,822
Capital Outlay	511.704	301,200_	301,200
Total Expenditures =	1,251,462	1,040,834	1,040,833
Working Capital	806,476	855,881	905,287

# **2014 Internal Service Fund Budget**

#### **Summary:**

Internal service provides services such as purchasing, selling of City assets, maintenance and repair for all City owned equipment, government buildings and vehicles. Internal Services is working to maintain our current facilities at an acceptable level while starting to develop a long range plan for all of the City facilities.

## 2013 Highlights:

- Replacement of \$511,704 of fleet equipment lease
- Replaced golf cart fleet with gas models (owned not leased)
- Remodel Conference room at City Hall
- Started utilizing the State of Colorado Travel Management program for travel, vehicle rental and fuel purchasing

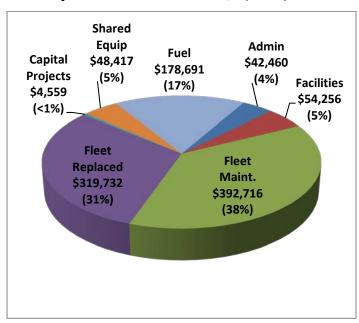
## 2014 Highlights:

- Replace \$74,000 of fleet equipment and \$226,000 in vehicles
- More long range assessments and planning of City facilities
- Payoff the last Golf Course equipment lease and bring all golf equipment into the Internal Service

## Revenue Breakdown \$1,090,239

# Fleet \$10,000 (1%) Replaced \$482,825 (44%) Maint. Charges \$597414 (55%)

# Expense Breakdown \$1,040,834



# **Key Indicators:**

	2013
Annual savings on fuel	\$13,000-\$17,000
Maintenance cost per mile	Benchmark being established
Percentage of retired vehicles exceeding expected life	Benchmark being established
Average savings on self performed maintenance	Benchmark being established
Customer service satisfaction	Benchmark being established

# Internal Service Fund - 71 Revenue - 00

Revenue - 00					
		2012	2013	2014	2015
Account #	Revenues by Source	Actual	Estimated	Budget	Estimated
	Charges & Services				
64730	Equipment Maintenance Services	583,833	599,609	597,414	597,414
64740	Equipment Replacement Charges	420,906	444,881	482,825	482,825
	Subtotal Charges & Services	1,004,739	1,044,490	1,080,239	1,080,239
	Income From Investments				
66110	Interest On Investments	1,504	1,500	2,000	2,000
	Subtotal Income From Investments	1,504	1,500	2,000	2,000
	Miscellaneous Revenues				
66520	Sale Of Supplies & Materials	197	500	3,000	3,000
66570	Other Revenue	1,221			
67210	Sale Of Assets	17,750	36,990	5,000	5,000
67220	Insurance Recoveries	7,785			
	Subtotal Miscellaneous Revenues	26,953	37,490	8,000	8,000
Total: Inte	rnal Service Fund	1,033,196	1,083,480	1,090,239	1,090,239

# Internal Service Fund - 71 Expenditures

		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
62 - Service	Facility				
12100	Regular Salaries	219,895	226,910	199,763	199,763
12600	Cell Phone Stipend	281	280	280	280
13100	Overtime		250	400	400
14100	Social Security	16,424	17,399	15,334	15,334
14200	Pension Contribution	10,836	11,346	9,988	9,988
15100	Group Insurance	33, 193	36,760	27,480	27,480
15300	Worker's Compensation	2,722	3,446	5,566	5,566
	Subtotal Personnel Services	283,351	296,391	258,812	258,811
22100	Operating Materials & Supplies	30,046	25,000	28,000	28,000
22800	Uniforms & Protective Clothing	401	221	230	230
25100	Gas & Diesel	183,361	160,000	170,000	170,000
25300	Oil & Lubricants	8,760	9,538	9,800	9,800
25400	Tires, Batteries, & Accessories	29,726	15,000	24,000	24,000
31100	Liability Insurance	1,397	1,652	1,545	1,545
33100	Travel, Education & Training	451	1,000	1,000	1,000
33600	Dues, Memberships & Subscriptions	3,713	4,483	4,000	4,000
34100	Telephone	1,803	1,780	1,800	1,800
34200	Natural Gas	4,448	4,600	4,680	4,680
34300	Electricity	10,697	11,000	11,000	11,000
34400	Trash Collection	300	310	310	310
34500	Water Service	117	125	125	125
34600	Sewer Service	282	550	497	497
35100	Vehicle Equipment Use & Maint.	9,650	25,000	25,000	25,000
35200	Future Vehicle & Eq. Replacement	12,000	21,000	21,000	21,000
35310	Fleet Maintenance	113,001	100,000	118,000	118,000
38500	IT	73	50	50	50
38525	IT Supplies		500	500	500
38710	Other Expenses	25	335_	500	500
	Subtotal Charges & Services	410,251	382,144	422,037	422,037
42100	Buildings & Improvements			1,200	1,200
	Subtotal Capital Outlay	0	0	1,200	1,200
	Total: Service Facility	693,602	678,535	682,049	682,048

# Internal Service Fund - 71 Expenditures

		2012	2013	2014	2015
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated
65 - Admin	istration & General				
31100	Liability Insurance	19,190	22,665	21,199	21,199
31410	Accounting & Administration Fee	38,000	38,000	33,586	33,586
38710	Other Expenses	1,460	100	1,500	1,500
38720	Insurance Deductible	1,755	458	2,500	2,500
	Subtotal Charges & Services	60,405	61,223	58,785	58,785
	Total: Administration & General	60,405	61,223	58,785	58,785
-	Equipment Replacement				
46100	Office Equipment	14,000			
46200	Equipment	76,776	240,860	74,000	74,000
46300	Vehicles	330,011	270,844	226,000	226,000
	Subtotal Capital Outlay	420,787	511,704	300,000	300,000
	Total:				
	Capital Equipment Replacement	420,787	511,704	300,000	300,000
Total: Inter	nal Service Fund	1,174,794	1,251,462	1,040,834	1,040,833

# Employee's Dental Ins. Fund

	Estimated 2013	Budget 2014	Estimated 2015
Fund Balance	0	53	206
Revenues:			
Contributions	61,853	<u>59,953</u>	59,953
Total Revenue =	61,853	59,953	59,953
Expenditures:			
Charges & Services	61,800	59,800	59,900
Total Expenditures =	61,800	59,800	59,900
Fund Balance	53	206	259

# Employee's Dental Insurance Fund - 72 Revenue - 00

		2012	2013	2014	2015
Account #	Revenues by Source	Actual	Estimated	Budget	Estimated
(	Contributions				
66440	Contributions By Employees	10,933	10,826	10,826	10,826
66450	Contributions By City	31,800	33,127	33,127	33,127
	Subtotal Contributions	42,733	43,953	43,953	43,953
Other Financing Sources					
67702	Transfer From General Fund	15,054	17,900	16,000	16,000
	Subtotal Contributions	15,054	17,900	16,000	16,000
Total: Emp	ployee's Dental Insurance Fund	57,787	61,853	59,953	59,953

# Employee's Dental Insurance Fund - 72 Expenditures

Experienter e	•						
<u>-</u>		2012	2013	2014	2015		
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated		
90 - Non-Depart	mental				_		
31700	Administrative & Trustee Fee	10,273	9,800	9,800	9,900		
38861	Dental Insurance Claims	50,166	52,000	50,000	50,000		
	Subtotal Charges & Services	60,439	61,800	59,800	59,900		
Total:							
Employee's Der	ntal Insurance Fund	60,439	61,800	59,800	<u>59,900</u>		

# Capital Project Fund

	Estimated 2013	Budget 2014	Estimated 2015
Fund Balance	16,562,253	8,280,371	1,091
Revenues:			
Grants	2,535,471	664,529	0
Investment Income	20,080	4,400	0
Contributions For Construction	250,000	0	
Other Revenues	925	167,000	0
Other Financing Sources	2,041,934	1,458,066	0
Total Revenue =	4,848,410	2,293,995	0
Expenditures:			
Personnel	56,445	38,121	0
Capital Outlay	13,073,846	10,535,155	0
Total Expenditures =	13,130,291	10,573,276	0
Fund Balance	8,280,371	1,091	1,091

# Capital Project Fund - 80 Revenue - 00

		2012	2013	2014	2015
Account #	Revenues by Source	Actual	Estimated	Budget	Estimated
63331	Grants	525,237	2,535,471	664,529	_
66420	Contributions For Construction	101,000	250,000		
66110	Interest on Investments	32,379	20,080	4,400	
66570	Other Revenues	4,812	925	167,000	
67719	Transfer From C.W.C.I. Fund		2,041,934	1,458,066	
	Subtotal Capital Project Revenue	663,428	4,848,410	2,293,995	0
Total: Capi	tal Project Fund	663,428	4,848,410	2,293,995	0

# Capital Project Fund - 80 Expenditures

		2012	2013	2014	2015	
Account #	Expenditure By Department	Actual	Estimated	Budget	Estimated	
19 - CWCI	Truck Route					
12100	Salaries		44,108	27,573		
12600	Cell Phone Stipend					
13100	Overtime		573	200		
14100	Social Security & Medicare		3,418	2,124		
14200	Pension Contribution		2,205	1,379		
15100	Group Insurance		5,876	6, 196		
15300	Worker's Compensation		265	649		
	Subtotal Personnel Services	0	56,445	38, 121	0	
31100	Liability Insurance	30,165				
31600	Professional Services	1,317,362	12,967,942	8,390,043		
34100	Telephone		350	350		
42100	Land & Buildings	589,604	105,554	2,144,762		
	Subtotal Capital Outlay	1,937,131	13,073,846	10,535,155	0	
90 - Non Departmental						
38715	Tabor Refund					
	Subtotal Transfers To Other Funds		0	0	0	
Total: CWCI Truck Route		1,937,131	13, 130, 291	10,573,276	0	
Total: Capi	tal Project Fund	1,937,131	13,130,291	10,573,276	0	

# Debt Service Fund

Fund Balance	Estimated 2013 1,853,116	Budget 	Estimated 2015 1,846,316
Revenues:     Intergovernmental     Income from Investments     Other Financing Sources     Total Revenue =	387,063 9,000 1,379,742 1,775,805	394,546 9,000 1,372,059 1,775,605	394,546 9,000 1,371,059 1,774,605
Expenditures:  Debt Service  Total Expenditures =	1,779,105 1,779,105		1,778,105 1,778,105
Fund Balance	1,849,816	1,846,316	1,842,816
Required Reserve	1,852,802	1,852,802	1,852,802

# Debt Service Fund - 90 Revenue - 00

		2012	2013	2014	2015
Account #	Revenues by Source	Actual	Budget	Budget	Estimated
	Intergovernmental Revenues				
63331	Federal Grants (B.A.B.s)	415,749	387,063	394,546	394,546
	Subtotal Intergovernmental Revenues	415,749	387,063	394,546	394,546
	Income From Investments				
66110	Interest On Investments	10,616	9,000	9,000	9,000
	Subtotal Income Form Investments	10,616	9,000	9,000	9,000
	Other Financing Sources				
67719	Transfer From CWCI	1,353,237	1,379,742	1,372,059	1,371,059
	Sub. Other Financing Sources	1,353,237	1,379,742	1,372,059	1,371,059
Total - Debt Service Fund		1,779,602	1,775,805	1,775,605	1,774,605

# Debt Service Fund - 90 Expenditures

-		2012	2013	2014	2015
Account # Expenditure by Department		Actual	Budget	Budget	Estimated
19 - CWCI					
38910	Principal	510,000	520,000	520,000	540,000
38920	Interest	1,269,305	1,259,105	1,259,105	1,238,105
Total: CWCI Debt		1,779,305	1,779,105	1,779,105	1,778,105
Total: Debt Service Fund		1,779,305	1,779,105	1,779,105	1,778,105